







Vancouver Board of Parks and Recreation

2010 Sept Operating Statements October 19, 2010

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September 2010 Operating Budget Summary: (rounded to nearest \$ thousand)

| By Program | 2010 Budget | 2010 YTD Actuals | % budget 2010 YTD | % budget 2009 YTD | Change in % budget YTD |
|---------------|----------------|---------------------|----------------------|----------------------|------------------------|
| Revenue | (42,151) | (36,236) | 86.0% | 84.9% | 1.1% |
| Gross Expense | 102,154 | 77,661 | 76.0% | 75.2% | 0.8% |
| Net Expense | 60,003 | 41,426 | 69.0% | 69.1% | -0.1% |

September 2010 Operating Revenue Comparison: as % of Budget (rounded to nearest \$ thousand)

| By Program | 2010 Budget | 2010 YTD Actuals | % earned 2010 YTD | % earned 2009 YTD | Change in % earned YTD |
|---------------------------------|----------------|---------------------|----------------------|----------------------|------------------------|
| Parking | (4,437) | (4,083) | 92% | 98% | -6% |
| Marinas | (2,435) | (2,112) | 87% | 87% | same |
| Golf and Pitch & Putts | (11,233) | (9,053) | 81% | 86% | -5% |
| Concessions | (3,351) | (2,852) | 85% | 104% | -19% |
| Restaurants & Leases | (2,081) | (1,673) | 80% | 76% | +4% |
| Reserve Funds, Support Services | (974) | (1,164) | 120% | n/a | n/a |
| Destination Parks | (3,908) | (1,932) | 49% | 46% | +3% |
| Neighbourhood Parks & Beaches | (124) | (21) | 17% | 3% | +14% |
| Street Trees, Nursery | (133) | (101) | 76% | 45% | +31% |
| Infrastructure Maintenance | (125) | (210) | 168% | 103% | +65% |
| Sanitation & Janitorial | (56) | (28) | 50% | 48% | +2% |
| Recreation | (13,295) | (13,008) | 98% | 85% | +13% |
| Park Board Total Revenue | (42,151) | (36,236) | 86.0% | 84.9% | +1.1% |

September 2010 Operating Gross Expense Comparison: % of Budget (rounded to nearest \$ thousand)

| By Program | 2010 Budget | 2010 YTD Actuals | % spent 2010 YTD | % spent 2009 YTD | Change in % spent YTD |
|---------------------------------|----------------|---------------------|---------------------|---------------------|-----------------------|
| Parking | 468 | 369 | 79% | 64% | +15% |
| Marinas | 1,413 | 1,267 | 90% | 85% | +5% |
| Golf and Pitch & Putts | 7,606 | 6,739 | 89% | 85% | +4% |
| Concessions | 2,517 | 2,171 | 86% | 95% | -9% |
| Restaurants & Leases | 222 | 49 | 22% | 36% | -14%% |
| Reserve Funds, Support Services | 14,223 | 10,617 | 75% | 71% | +4% |
| Destination Parks | 9,762 | 6,577 | 67% | 68% | -1% |
| Neighbourhood Parks & Beaches | 9,670 | 7,536 | 78% | 78% | Same |
| Street Trees, Nursery | 6,222 | 4,800 | 77% | 75% | +2% |
| Infrastructure Maintenance | 10,399 | 8,030 | 77% | 80% | -3% |
| Sanitation & Janitorial | 2,389 | 1,659 | 69% | 72% | -3% |
| Recreation | 37,262 | 27,848 | 75% | 73% | +2% |
| Park Board Total Gross Expense | 102,154 | 77,661 | 76.0% | 75.2% | +0.8% |

September 2010 Net Expense /(Net Revenue) Comparison: % of Budget (rounded to nearest \$ thousand)

| By Program | 2010 Budget | 2010 YTD Actuals | % budget 2010 YTD | % budget 2009 YTD | Change in % budget YTD |
|---------------------------------|----------------|---------------------|----------------------|----------------------|------------------------|
| Parking | (3,969) | (3,714) | 94% | 102% | Rev ↓ -8% |
| Marinas | (1,022) | (845) | 83% | 90% | Rev ↓ -7% |
| Golf and Pitch & Putts | (3,627) | (2,314) | 64% | 89% | Rev ↓ -25% |
| Concessions | (834) | (681) | 82% | 135% | Rev ↓ -53% |
| Restaurants & Leases | (1,859) | (1,624) | 87% | 81% | Rev ↑ +6% |
| Reserve Funds, Support Services | 13,249 | 9,453 | 71% | 66% | Exp ↑ +5% |
| Destination Parks | 5,854 | 4,645 | 79% | 82% | Exp ↓ -3% |
| Neighbourhood Parks & Beaches | 9,546 | 7,515 | 79% | 79% | Same |
| Street Trees, Nursery | 6,089 | 4,699 | 77% | 76% | Exp ↑ +1% |
| Infrastructure Maintenance | 10,274 | 7,820 | 76% | 80% | Exp ↓ -4% |
| Sanitation & Janitorial | 2,333 | 1,631 | 70% | 72% | Exp ↓ -2% |
| Recreation | 23,967 | 14,840 | 62% | 66% | Exp ↓ -4% |
| Park Board Total Net Expense | 60,003 | 41,425 | 69.0% | 69.1% | Exp ↓-0.1 % |

September 2010 Operating Gross Expense Comparison (rounded to nearest \$ million)

| YTD gross cost comparison to previous year (by type of expense) | | | | | | |
|---|---------|-----------------|-------------|---------|--|--|
| | Actuals | | % of budget | | | |
| Payroll: | Up | \$1.925 million | 77% | up 2% | | |
| Supplies, Services | | | | | | |
| & Transfers: | Up | \$1.098 million | 78% | down 3% | | |
| Utilities: | Down | \$0.575 million | 56% | same | | |
| City Equipment: | Down | \$0.406 million | 74% | down 5% | | |
| YTD Gross Expense Total: | Up | \$2.042 million | 76% | up 1% | | |

- Significant expense changes between 2009 & 2010:
 - 2009 YTD Golf loan payments of \$1.9 million not owed in 2010
 - 2010 Golf reserve transfers of \$0.55 million already made

Summary of Operating Budget Issues at September 30, 2010

YTD % of budget comparison to previous year:

• Revenue: up 1.1%

• Gross Expenses: up 0.8%

• Net Expenses: down 0.1%

- 2009 first quarter had snow & repairs issues which were unusual
- 2010 YTD golf transfers are \$1.4 million less than 2009 & will be \$2.0 million less by 2010 year end
- Expected 2010 year end position:
 - 2010 YTD budget position similar to 2009
 - 2009 Year End: \$0.7 million surplus (\$1.1 million in Utilities/City Equip)
 - 2010 Impacts of rollout of city-wide shared services
 - Sanitation
 - Supply Chain
 - ♣ IT
 - 2010 Estimated to be similar to 2010 (~ \$1 million surplus, mostly due to Utilities & Equipment savings)