



Community Centre Association Joint Operating Agreement Implementation Update

Regular Board Meeting
Monday, December 3, 2018



The purpose of this presentation is to provide the Board with an update on the implementation of the Community Centre Association (CCA) Joint Operating Agreement (JOA) and some of the key successes to date.



Operating models

| Community Centre | Operating Model |
|--|---|
| Champlain, Coal Harbour*, Douglas Park, Dunbar, False Creek, Hastings, Hillcrest, Kensington, Kerrisdale, Killarney, Kitsilano, Mt. Pleasant, Marpole-Oakridge, Renfrew, Roundhouse, Strathcona, Sunset, Thunderbird, Trout Lake, West End*, West Point Grey | Association/Park Board Joint Operating Agreements (JOA) |
| | |
| Ray-Cam | Tripartite Operating Agreement (Association, Park Board, BC Housing) |
| Britannia | Tripartite Operating Agreement (Association, Park Board, VSB) |
| Creekside | Direct Park Board operation (no Community Centre Association) |

*Note: West End & Coal Harbour operated under JOA with West End Community Centre Association

What is the Joint Operating Agreement (JOA)?



- The new JOA describes the roles and responsibilities of the Park Board and individual CCAs
- One JOA for all CCAs
- The body of the JOA was approved by the Park Board in 2017

1. **Equity among Community Centres**

All Vancouver citizens have access to a core set of programs that lead to healthy living and ultimately, to healthy communities.

2. **Access to a network of Community Centres**

System that allows for a universal membership or other system to be used for all rinks, pools, fitness centres, and core programs across all community centres.

3. **Access for all citizens**

Single policy and process that respects confidentiality to ensure all residents have access to basic recreation programs and services regardless of income.

4. **Operational sustainability and accountability**

An operating relationship for community centres that is sustainable, accountable and transparent.



Where are we now?

JOAs have been signed

17 CCAs have signed the new JOA:

Champlain

Hastings

Mount Pleasant

Thunderbird

Douglas Park

Kerrisdale

Renfrew

Trout Lake

Dunbar

Killarney

Roundhouse

West End/Coal

False Creek

Marpole

Strathcona

Harbour

West Point Grey



JOA signings



Strathcona



Champlain



Marpole



Hastings



Douglas Park



False Creek



Kitsilano



West End



Trout Lake



- 17 CCAs
- First Thursday of every month
- Share communications, common issues, successes, best practices, advocacy and provide mentorship
- New JOA and moving forward

Minimum twice annually

June 29, 2018

- 2019-2022 Capital plan
- Programming
- Vancouver School Board
- JOA implementation

Oct 25, 2018

- Overview of facility condition assessments
- Middle Year Development Instrument (MDI)
- Neighbourhood demographics
- APG update

- ✓ *To review or develop Park Board policies that affect the CCA network*
- ✓ *To share research and demographic information conducted by any party*
- ✓ *To review or conduct capital planning*
- ✓ *To hold governance training sessions*
- ✓ *Discuss and consider any desired changes to this Agreement prior to the Renewal Term*
- ✓ *Any other topics that are of interest to the CCAs or the Park Board*

Ongoing commitment to engage in dialogue

CCAs invited, as key community partners:

- ✓ Jim Diers Community Development Workshop (June 14)
- ✓ Synthetic turf field upgrades open houses (Nov 8 - 29)
- ✓ VanPlay workshop (Nov 22)



Implementation of JOA

- JOA Implementation Manual developed to assist Park Board staff to consistently implement and interpret the JOA
- Several implementation items underway, and working collaboratively with the CCAs to implement the remainder of the new JOA



1. Delegated HR functions

Responsibilities or functions being delegated by the CCA to the Park Board

2. Insurance

Directors and Officer's liability, Employment Practices Liability, property insurance, third party insurance and fitness centre not covered by the indemnity agreement

3. Retained earnings

Offer to assist with development of a plan that will be publicly posted

Further relationship building through:

- ✓ Including CCAs in relevant meetings that may be of interest
- ✓ Having meaningful dialogue on relevant topics (supervisory staff, board development and succession planning, collaborative efforts)
- ✓ Staff and commissioners available at APG, Board meetings and AGMs
- ✓ System wide planning meetings 2019 (tbd)
- ✓ Continue working collaboratively with the CCAs to implement the JOA

