



VanPlay – Draft Strategic Big Moves

Parks and Recreation
Services Master Plan

Regular Board Meeting
February 11, 2019



The purpose of this Report Reference is to;

- Update the Board on the Parks and Recreation Services Master Plan – VanPlay project
- Share draft content of Report 3 – “Strategic Big Moves”
- Outline next steps for the project, between now and projected completion in May/June 2019.

The Board has been updated via report references throughout the project thus far;

- July 24, 2017 – *Phase 1 Project Update* which provided the early results of VanPlay’s Phase 1 “Discovery” community engagement; and an update on ongoing technical content development for the master plan.
- November 6, 2017 – *Content Development Update* which provided a high level project update on VanPlay and developing content of the master plan including inventory and trends, opportunities and vulnerabilities, emerging strategies and next steps.

On July 23rd 2018, the Board unanimously passed a motion in support of Reports 1 and 2:

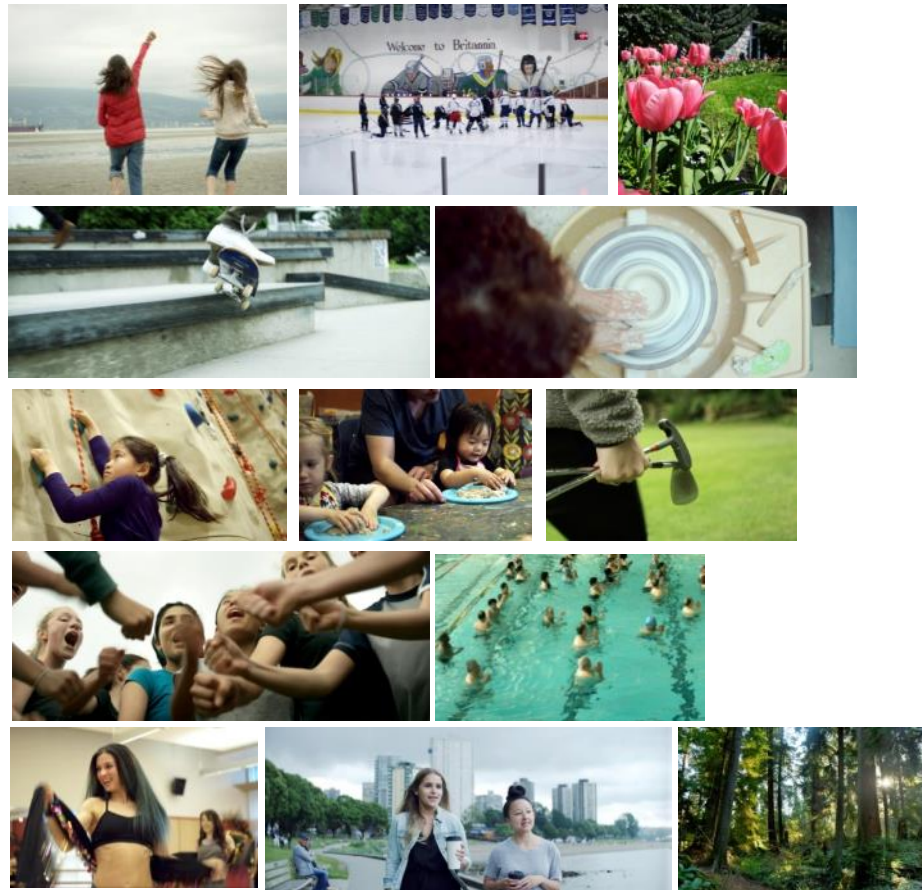
- THAT the Vancouver Board of Parks and Recreation approve “Vancouver’s Parks and Recreation: Inventory and Analysis”, as outlined in this report and attached within Appendix A, to describe the current state of parks and recreation in Vancouver; and
- THAT the Board approve “Vancouver’s Parks and Recreation; 10 Goals to shape the next 25 years”, as outlined in this report and attached within Appendix B, to set guiding principles the future of parks and recreation in Vancouver.

Project Vision

The background image shows a group of people in a dance studio. In the foreground, a woman with short brown hair, wearing a bright red short-sleeved shirt and red leggings, is bent over in a dynamic pose, reaching towards the floor. Behind her, several other people are visible, mostly wearing pink or magenta t-shirts. Some are standing, while others are in motion. The floor is dark with yellow lines, and the background is black.

A new paradigm that will maximize **access to high-quality parks and recreation** experiences that connect people with themselves, each other and nature.

VanPlay → The Playbook



- The Vancouver Board of Parks and Recreation is developing **Vancouver's Playbook**, a new master plan to guide the delivery of vibrant parks and recreation over the next 25 years.
- The **VanPlay** process informs the Playbook, it includes robust data collection and analysis, research on international best practice and consultation with the public, park board staff, partners, stakeholders and experts.

Vancouver's Parks and Recreation Services Master Plan



The Master Plan will be delivered in four components:

Part 1:

Report 1 - Inventory and Analysis - a compendium to the current state of the City's parks & recreation system

&

Report 2 - 10 Goals to shape the next 25 years - a set of aspirational statements to set the course for parks and recreation into the future

These documents set the stage for the final two components of the Master Plan;

Part 2:

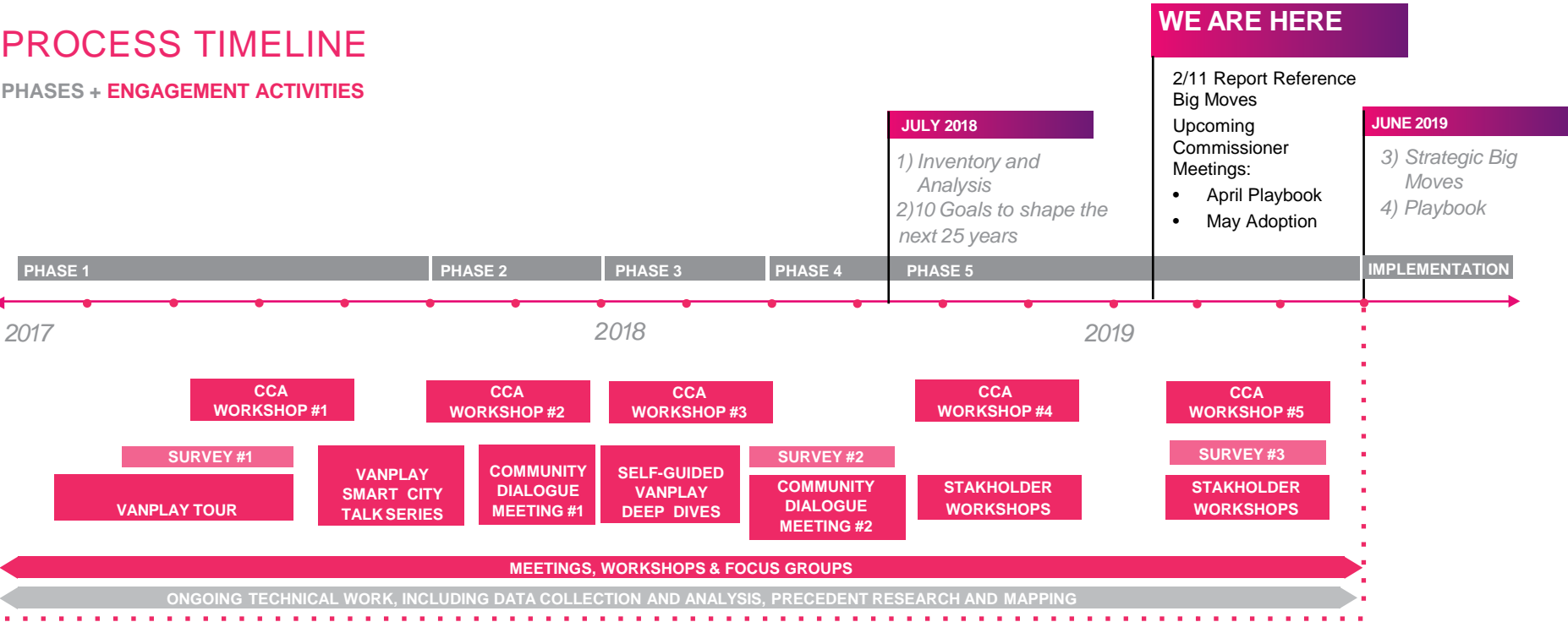
Report 3 - Strategic Big Moves – outlining strategies to meet the goals over the next 25 years (Q1 2019)

Report 4 - Playbook – the plan for implementation and operationalization of the big moves (Q1 2019)



PROCESS TIMELINE

PHASES + ENGAGEMENT ACTIVITIES





VanPlay Report 3

Aims to create a powerful, legacy vision.

Offers a flexible, toolbox, approach to allow for innovation and growth.

The cover art for VanPlay Report 3 features a vibrant, stylized illustration. A large white silhouette of a person is jumping in the air against a background of orange and red brushstrokes. Below the jumper, a city skyline is visible, with a prominent tower. In the foreground, there are silhouettes of people running and playing in a park setting. The text "VanPlay" is written in a large, white, sans-serif font, with "Imagine parks+recreation" in a smaller font below it. The main title "VANCOUVER'S PARKS AND RECREATION: STRATEGIC BIG MOVES" is prominently displayed in the center, with "VANCOUVER'S PARKS AND RECREATION:" in white and "STRATEGIC BIG MOVES" in orange. At the bottom right, it says "REPORT 3 - JULY 2019".

VANCOUVER'S PARKS AND RECREATION: STRATEGIC BIG MOVES

REPORT 3 - JULY 2019

DRAFT 3 Strategic Big Moves

“Tool Box”



Interconnected Network

Asset Targets

Equity Initiative Zones

10 Goals: Agenda for Action

DRAFT 3 Strategic Big Moves



“Tool Box”

How do we connect it all together?

How many, of what, should we consider?

Interconnected Network

Asset Targets

Equity Initiative Zones

Where should we look first?

How should we go about it?

10 Goals: Agenda for Action

DRAFT 3 Strategic Big Moves

“Tool Box”

A tool box approach to strategic planning is useful;

- not prescriptive, so allows for innovation, problem solving and inevitable uncertainties
- It's bold and focused on compelling 'big ideas'
- It's flexible, tools can be used in combination on stand-alone as the situation requires

DRAFT 3 Strategic Big Moves



The following slides will present each of the 3 draft big moves concepts; their intention, purpose and function.

1. Equity Initiative Zones

2. Interconnected Network

3. Asset Targets

A field of cosmos flowers in shades of pink, purple, and white, with green foliage. A solid red horizontal band is overlaid across the middle of the image, containing the title text.

Big Move 1 - Equity Initiative Zones

Defining Equity

“Recognition of the inherent privileges some populations have to access and enjoy parks and recreation and provide added support and welcome to those populations without this privilege.”

VanPlay: Inventory & Analysis, Report 1 p15

equality the quality of being equal



equity the quality of being fair

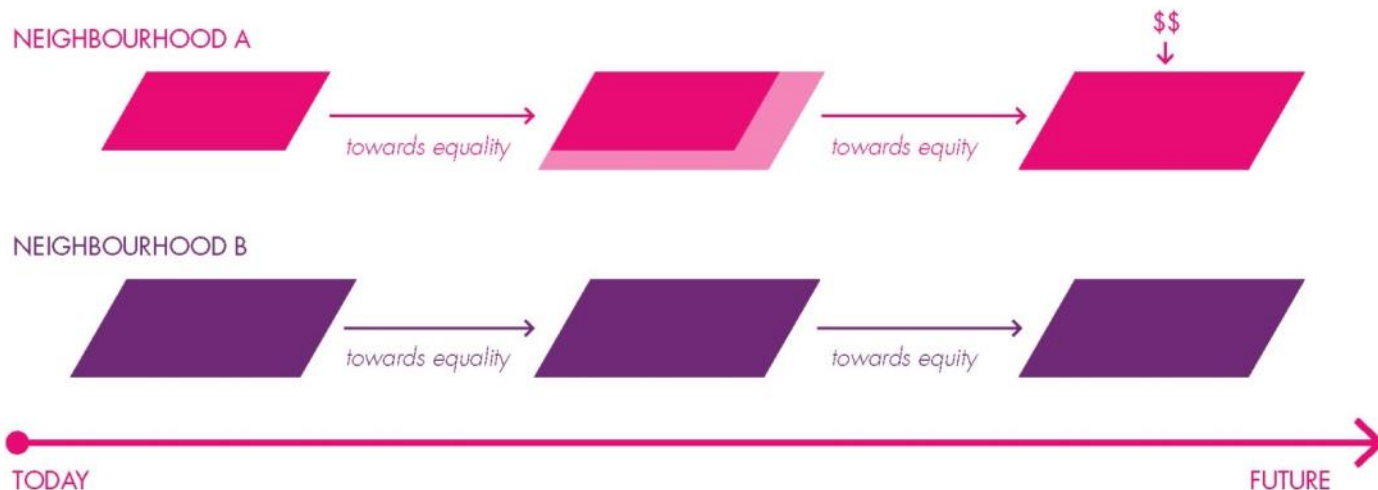


Why Equity Initiative Zones?

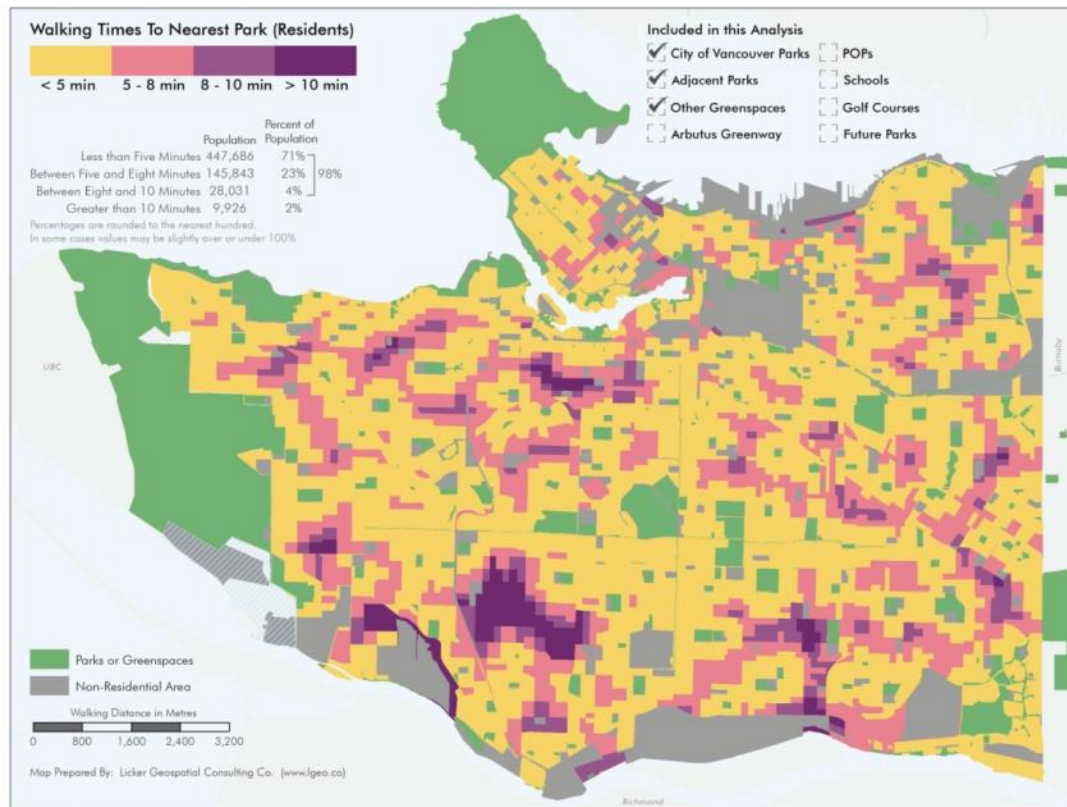
The intention is to be more equitable over time. The current state is not equal, nor equitable.

To understand how we can target historically underserved areas we can;

1. First identify service gaps (Equity Initiative Zones)
2. Keep having conversations to target equity while we fill those gaps (Equity Analysis Factors)



Why Equity Initiative Zones?



We are getting better at measuring walking distance to parks.

The *Park Provision Study (2018)* mapped walking routes to improve on the 400m “as the crow flies” measure of walking distance.

What does this tell us about service gaps? Can we tell the story better?

Why Equity Initiative Zones?



ENGAGEMENT

- “Equity, Inclusion & Access” – top priority area for action
- Stakeholders perceived **inequities in resources** throughout the city and where unsure about how the Park Board assigns priority to projects



BEST PRACTICE

- Cities like San Francisco & New York have found that **equity based decision-making frameworks** help create transparency & increased funding for priority areas



PROBLEM
SOLVING

- Many projects, opportunities and investments to consider and limited resources
- “**Growth pays for growth**” - development funded investment does not address historically underserved areas or aging infrastructure
- We inherently know which areas of the city have been historically underserved but it’s **complex to demonstrate**

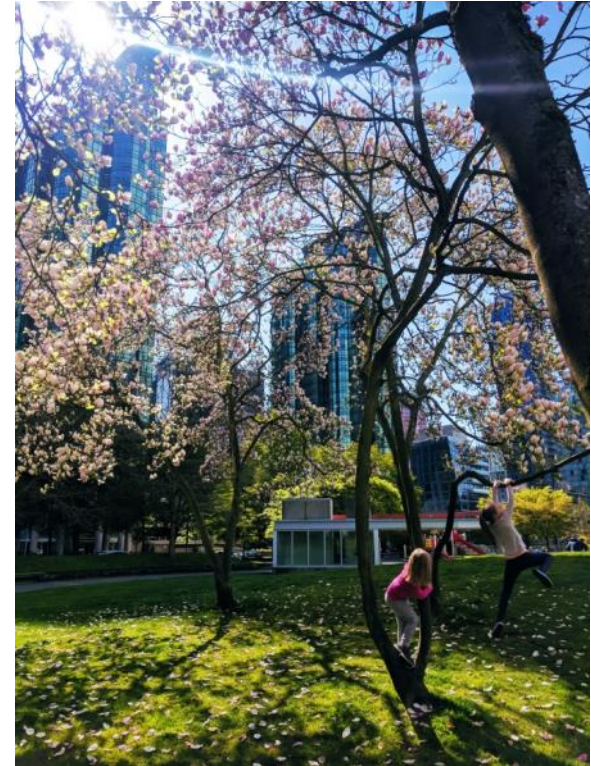
Why Equity Initiative Zones?



Economic, social and environmental conditions have resulted in an uneven distribution of opportunities

For example, a recent article by researchers at UBC found that;

*“access to urban vegetation is generally associated with traditional markers of privilege in US cities and that there is widespread evidence of green inequity, supporting theories of environmental justice and political ecology that suggest that **environmental amenities are inequitably low in communities with lower social and economic power**”*



Achieving our VanPlay goals



The Equity Initiative Zones concept follows through on the goals set in Report 2 “10 Goals to Shape the Next 25 Years”, in particular;

- **Goal 1** “Grow And Renew Parks, Community Centres And Recreation Assets to Keep Pace with Population Growth and Evolving Needs”
- **Goal 3** “Prioritize The Delivery Of Resources to Where They are Needed Most”
- **Goal 4** “Focus On Core Responsibilities of The Park Board, and be a Supportive Ally to Partners”
- **Goal 8** “Foster A System Of Parks And Recreation Spaces That Are Safe and Welcoming to All”

What indicators to use to map equity?



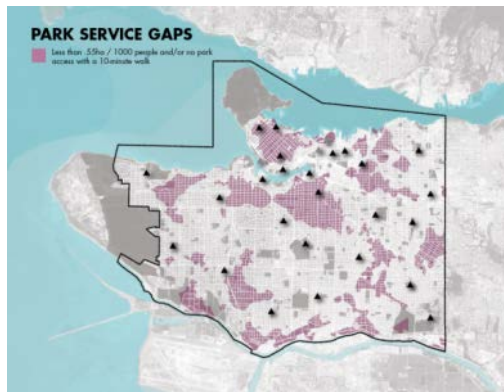
The VanPlay team explored many options to best represent access to parks and recreation geographically.

The intention is to highlight areas in need of resources so that projects, programs and resources can be targeted. Over time provision will become more equitable.

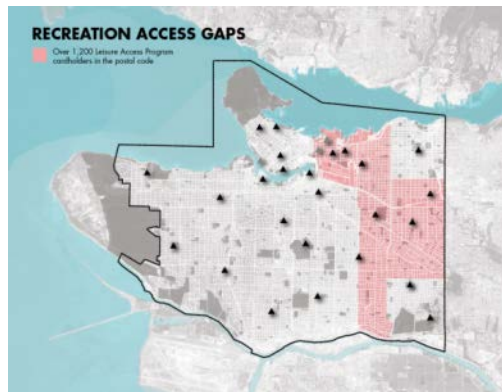
In order to act as a priority setting tool to aid in transparent decision making indicators must be **simple and powerful** – a method to show patterns geographically and start conversations.

“Where”
not “what” or
“how”

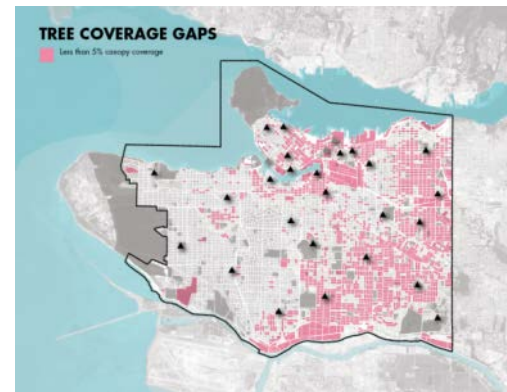
Proposed indicators to use to map equity



Areas with low access to park space



Areas where there is higher demand for recreation services with reduced barriers



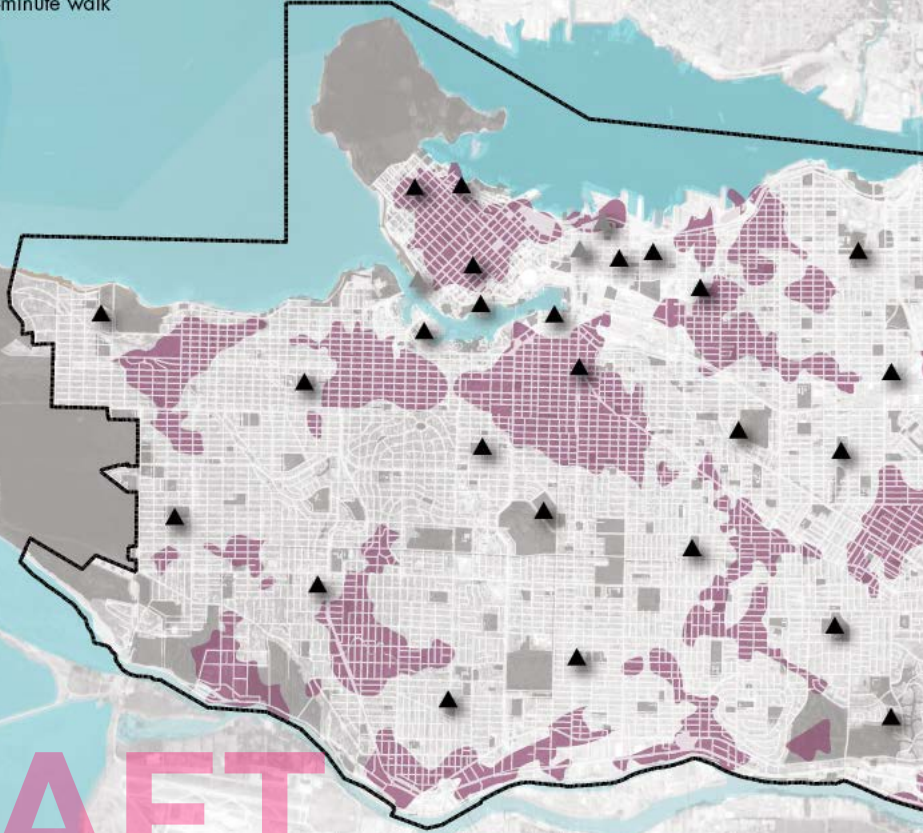
Areas of the city with a less-robust urban forest

The next slides will explain each indicator layer

PARK SERVICE GAPS



Less than .55ha / 1000 people and/or no park access with a 10-minute walk



This map was created using the *Park Provision Study (2018 – VanPlay Report 1)*.

It considers distance to parks and the density of population within 10 min walk of each park.

This indicator shows areas of the city with low amounts of park space per person.

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RECREATION ACCESS GAPS



Over 1,200 Leisure Access Program cardholders in the postal code



This map was created using the registration numbers to the Park Board's *Leisure Access Program*.

Not all eligible Vancouverites are registered however registration indicates where access to recreation is perceived to be lower.

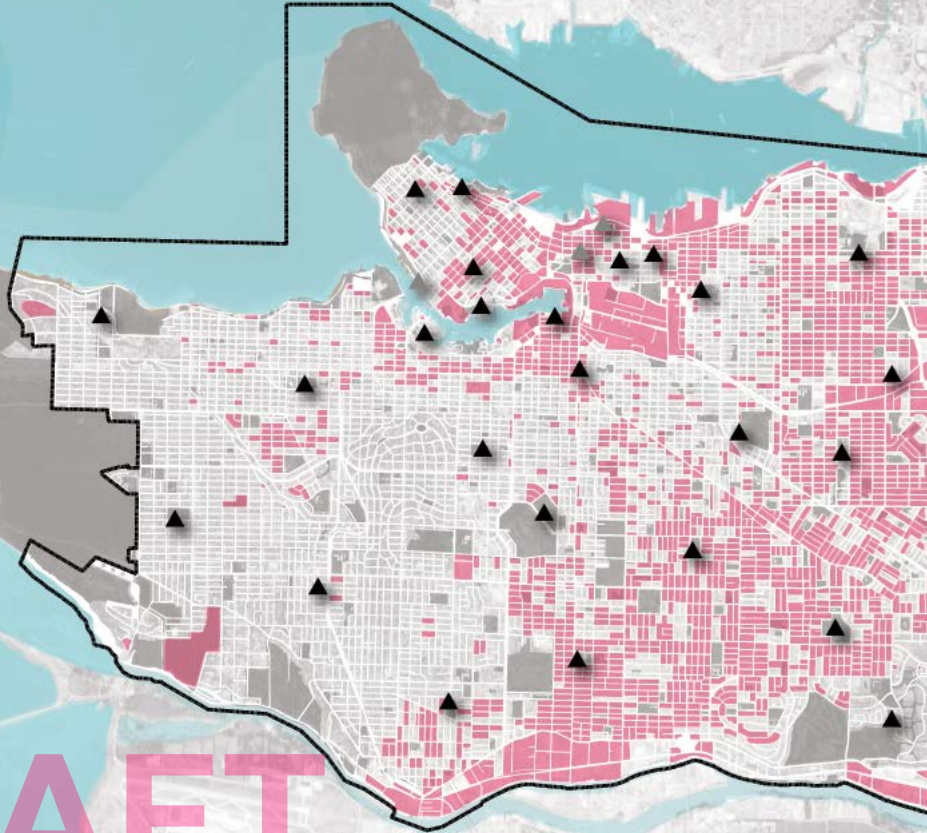
This indicator shows areas of the city with a high demand for recreation with reduced barriers.

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TREE COVERAGE GAPS



Less than 5% canopy coverage



This map was created using canopy cover data (LiDAR) maps prepared for the *Urban Forest Strategy, 2016*.

The urban forest provides access to nature, cleaner air/water, climate change mitigation, reduces heat & more walkable, beautiful environments.

This indicator shows areas of the city with less street trees, park trees, and green private open space.

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COMPOSITE MAP

- Less than .55ha / 1000 people and/or no park access with a 10-minute walk
- Over 1,200 Leisure Access Program cardholders in the postal code
- Less than 5% canopy coverage

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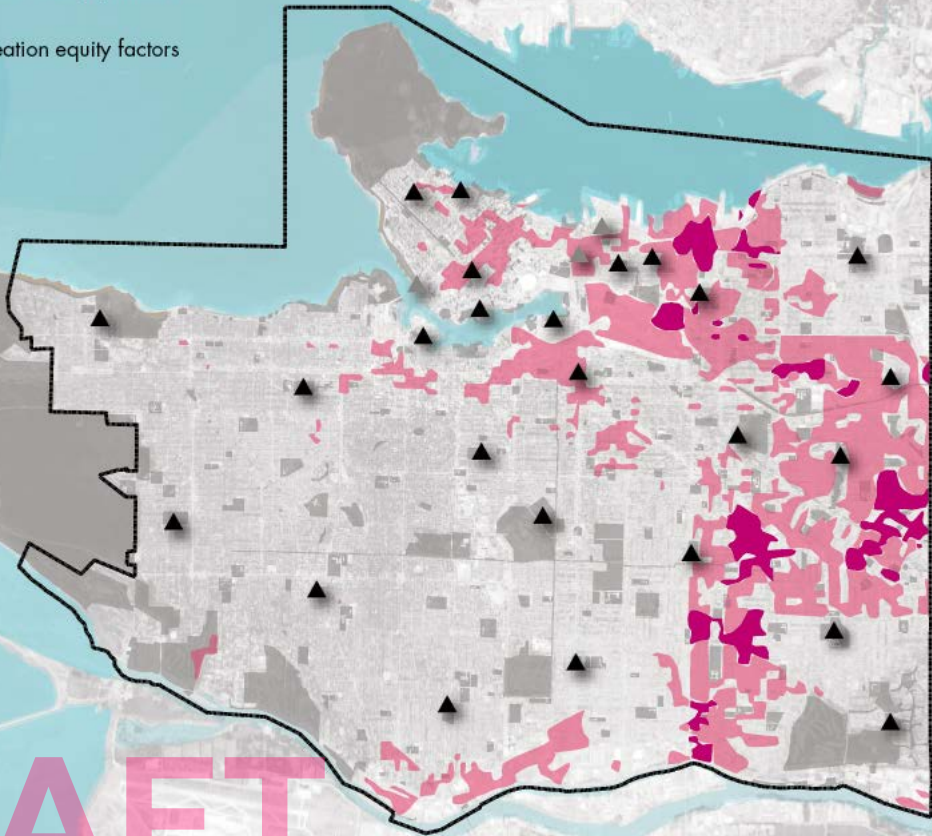


These three core indicators can then be layered atop one another...

EQUITY INITIATIVE ZONES

2 parks and recreation equity factors

3 parks and recreation equity factors



Which can then be simplified, to identify “**Equity Initiative Zones**”.

The intention is to use this as one tool for priority setting.

Over time, by targeting investment and updating this data, provision of parks and recreation will become more equitable.

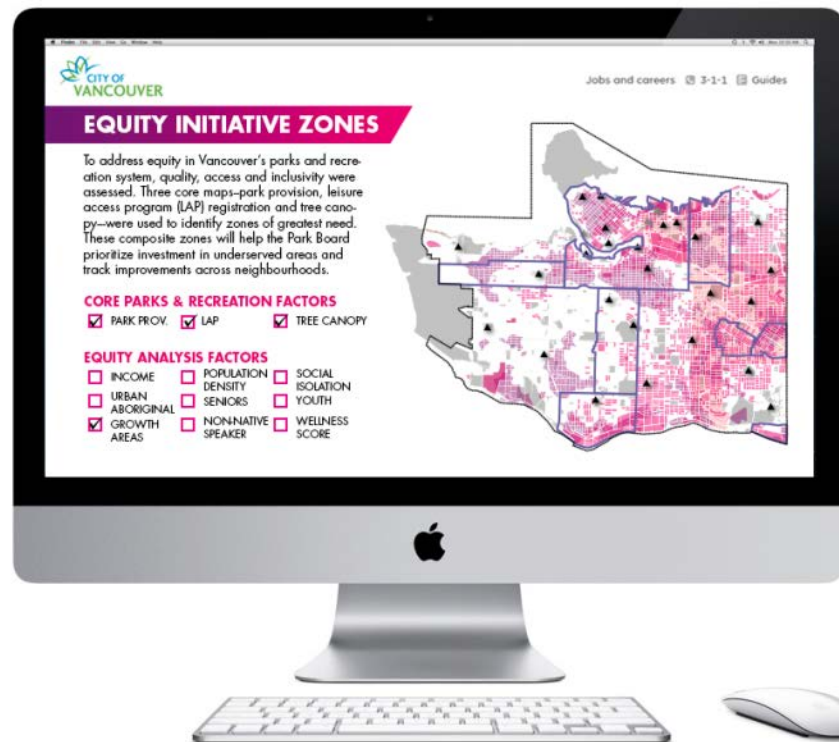
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Equity Analysis Factors



There are many, many factors in “equity” and “need”, each are unique to individuals and situations.

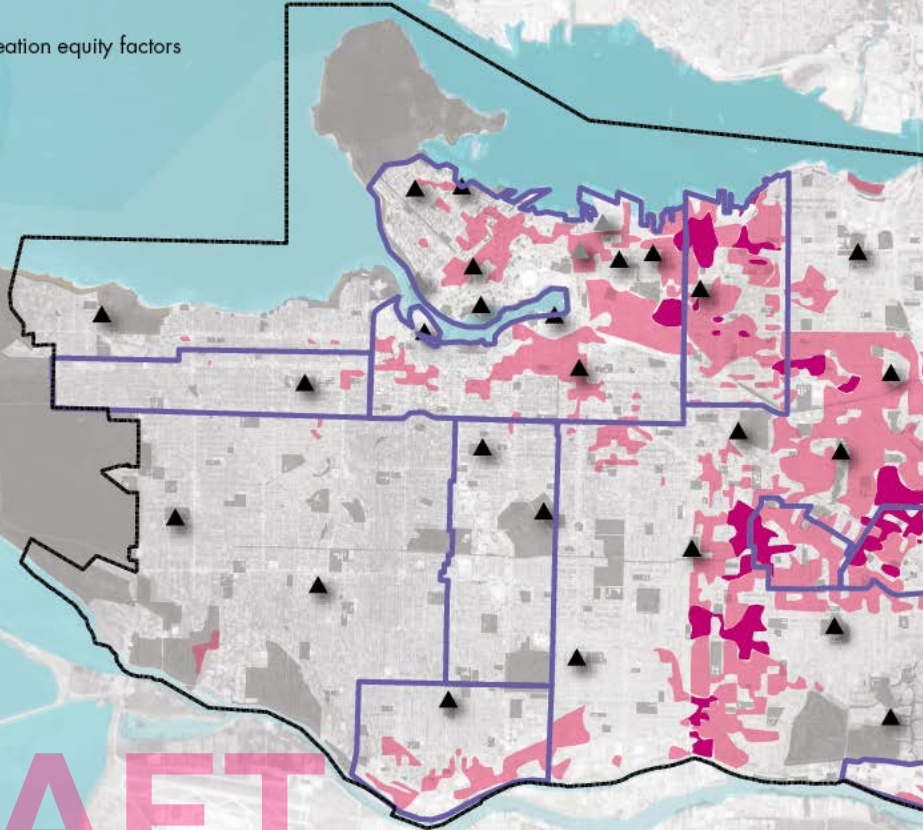
We want to create a tool which can be both shallow and deep when it needs to be.

The long-term vision is for an online map which allows staff and the community to overlay various **“Equity Analysis Factors”** on top of the base zones.



EQUITY ANALYSIS OVERLAY

-  2 parks and recreation equity factors
-  3 parks and recreation equity factors
-  Growth Areas



For example,
Projected Growth Areas are a useful overlay that could be used during the capital planning process

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Equity Analysis Factors

Layers showing geographic patterns could be added over time, such as;

- **Population patterns** - children, youth, older adults, seniors
- Equity seeking groups and **vulnerability indicators**
- Data from surveys such as potential annual **satisfaction surveys**, or the “My Health, My Community” survey which reports levels of physical activity levels, wellness, sense of community etc.
- Distribution of capital investment
- **Access indicators** such as car ownership, people with disabilities, languages spoken at home

Big Move 2 – The Interconnected Network



Why an Interconnected Network?



ENGAGEMENT

- Parks and community centers are part of every day life for many – barriers are access, integration and availability
- “**Access to Nature**” – most common theme of big idea for the future
- Vancouverites are proud of the sea wall, and would like to this kind of **connected experience** available throughout the city



BEST PRACTICE

- Sea level rise adaptation – acquisition of water front land to secure **access to the water for current future generations**
- Urban forest – improve air/water quality & flow, reduce urban heat, connect biodiversity corridors



PROBLEM
SOLVING

- A city-wide vision like this, supports **collaboration** with the City and excellent access to parks and recreation while achieving many other goals at once.

Why an Interconnected Network?



Connectivity, access to the water, proximity to a park and attractive streets supports better health and wellbeing



A 2017 study found that the perception of access to;

- a medium/large-size park
- beach/water access
- higher street connectivity
- neighborhood aesthetics

increased recreational walking by 9 mins/week (12% increase in frequency) on average, for each additional factor above.

Why an Interconnected Network?



Access to nature is important to Vancouverites

According to the 2016 Vital Signs report by the Vancouver Foundation, “natural beauty” is the number one reason people give for choosing to live in BC.



Why an Interconnected Network?



“There is a profound tie to the water that is expressed through the orientation of the coastal villages to the waterfront.”

“This physical and spiritual connection is a key Indigenous design principle.”

*Indigenous Engagement
Summary Report
Northeast False Creek Park
Design, June 2018*

Achieving our VanPlay goals



The Interconnected Network concept follows through on the goals set in Report 2 “10 Goals to Shape the Next 25 Years”, in particular;

- **Goal 1** “Grow And Renew Parks, Community Centres And Recreation Assets to Keep Pace with Population Growth and Evolving Needs”
- **Goal 5** “Adapt Our Parks and Recreation Amenities to a Changing Climate”
- **Goal 6** “Create a Green Network That Will Connect Our Parks, Waterfront and Recreation Areas”
- **Goal 7** “Restore Vancouver’s Wild Spaces and Vital Biodiversity”
- **Goal 9** “Seek Truth As A Foundation For Reconciliation With Musqueam, Squamish, Tsleil-Waututh Nations”

What can we connect?

The network can create linkages to and between:

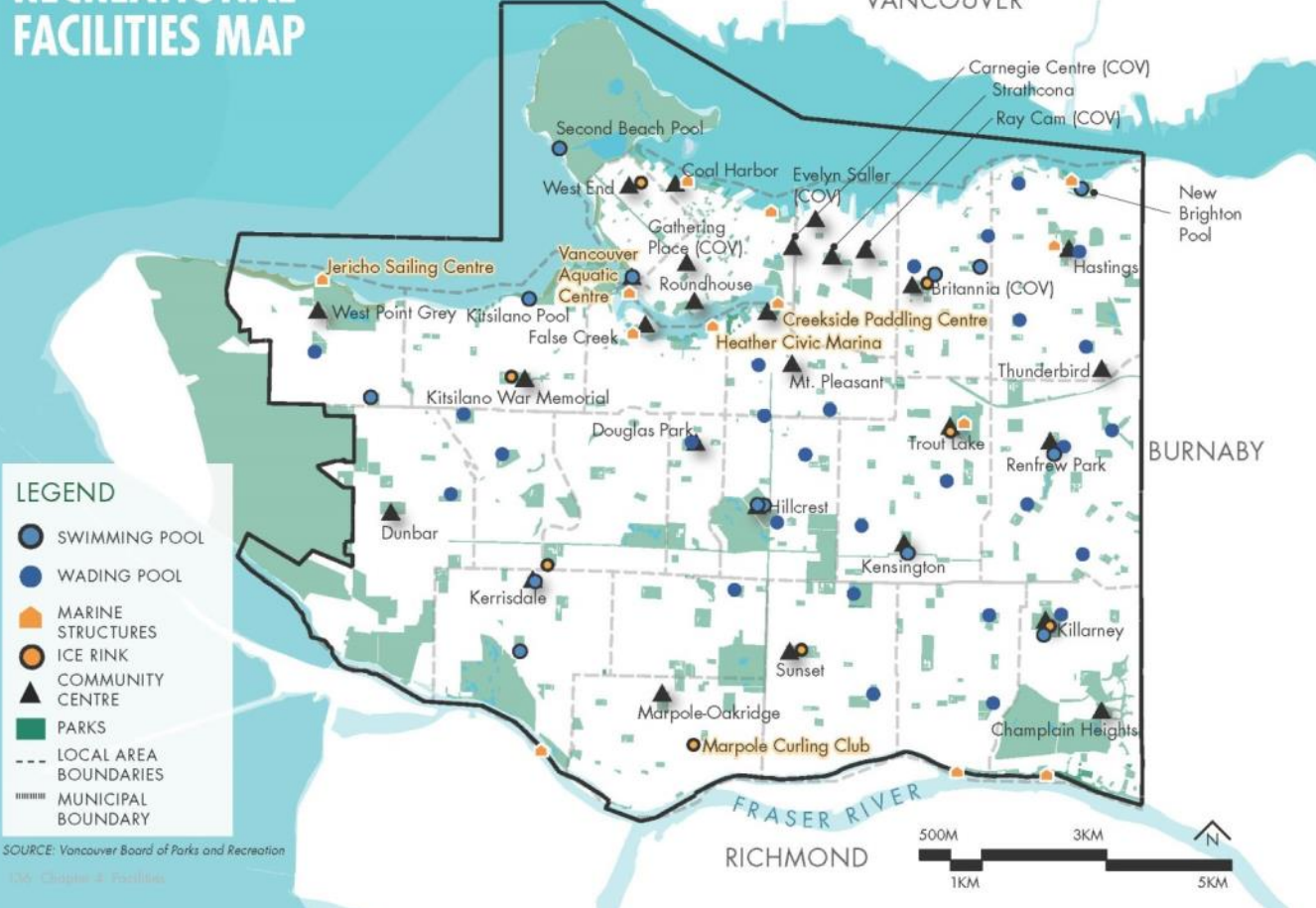
- Foreshores, beaches, rivers, waterways
- Biodiversity corridors and zones
- Destinations;
 - Community centres, rinks, pools, neighbourhood houses
 - Parks, fields, courts, playgrounds
 - High streets
 - Schools, childcare
 - Transit hubs



PARK BOARD RECREATIONAL FACILITIES MAP

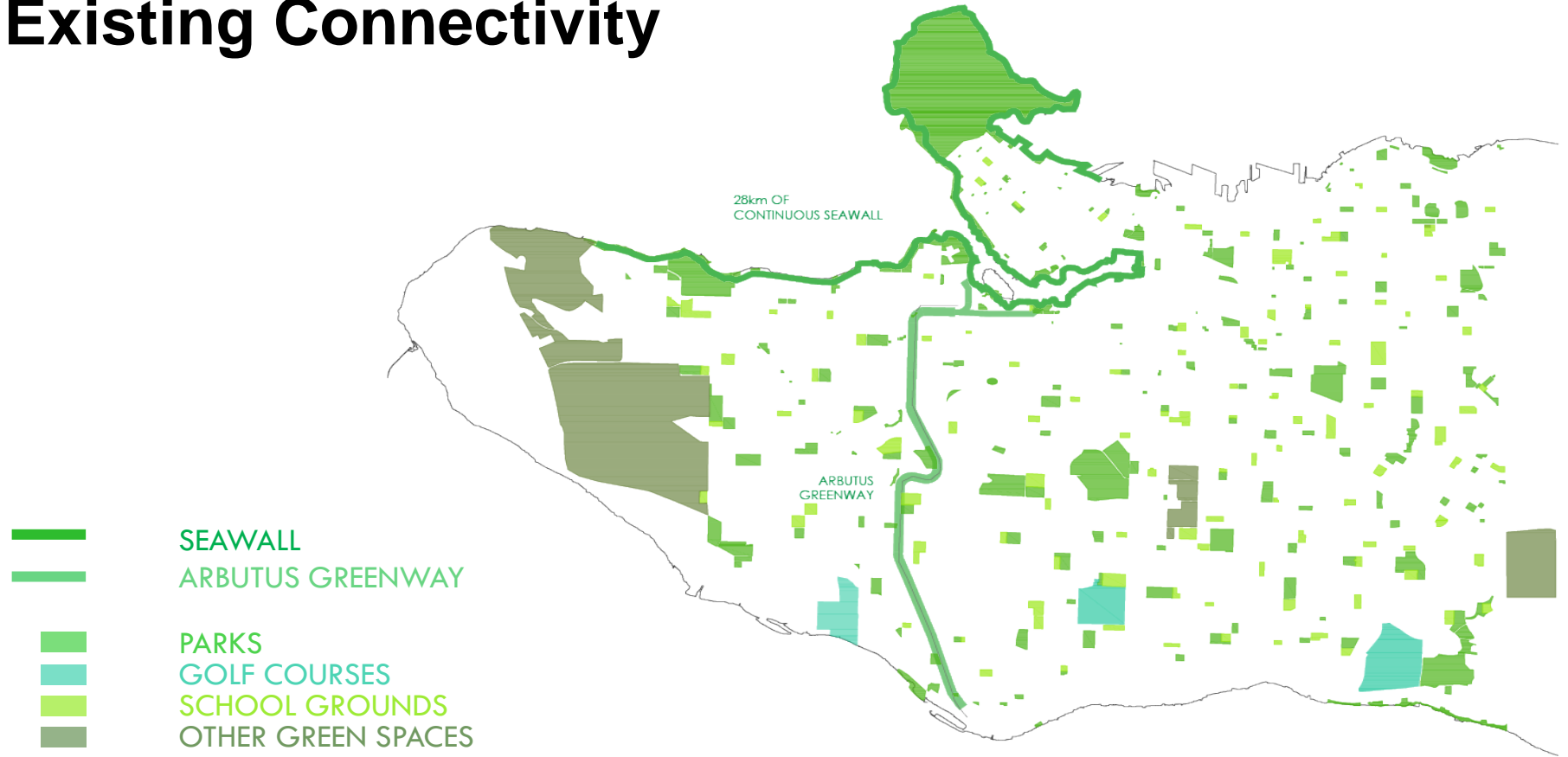


Community centres, pools, rinks, and parks are **nodes** in the interconnected network



How can we connect?

Existing Connectivity



How can we connect?

Connections can be achieved in many ways, for example:

- Trails, paths
- Linear, waterfront parks
- Street trees
- Public art, wayfinding, interpretative signage
- Co-location of community centres with park space
- Day-lit streams, green infrastructure
- Greenways for active transportation
- Transit connections

Collaborations with city's planning, sustainability and engineering departments, partners, and neighbouring municipalities will be key to it's success.



NATURAL AREAS INVENTORY MAP



*Potential connections for wildlife as identified in the Biodiversity Strategy, 2016



The network is inspired by and enhances the city's existing green network.

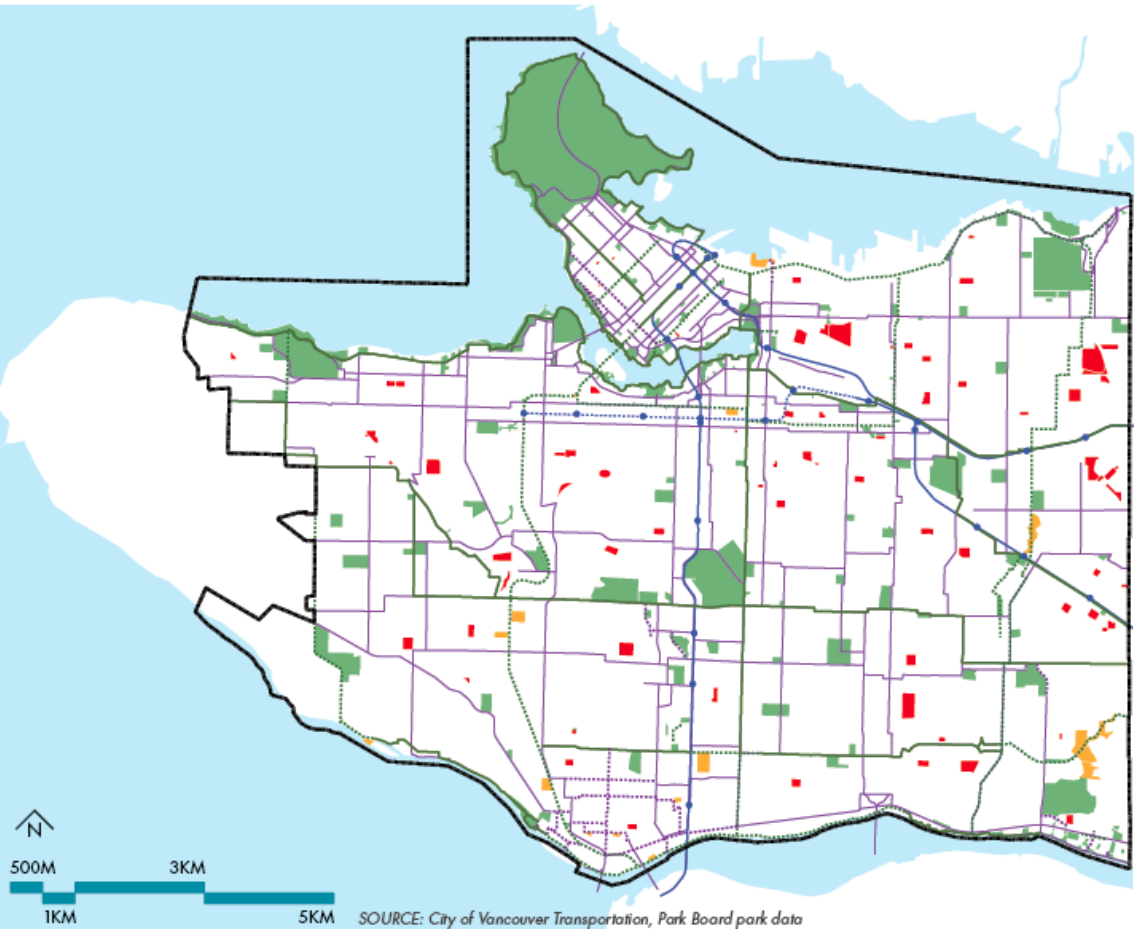
- Access to nature
- Storm water management
- Improve air quality
- Reduce urban heat
- Movement of fauna via biodiversity corridors
- Beautiful urban forest

PARK CONNECTIVITY MAP



LEGEND

- 63% PARKS WITH BIKE OR GREENWAY
- 6% PARKS WITH FUTURE BIKE OR GREENWAY
- 31% PARKS WITH NO BIKE OR GREENWAY
- GREENWAYS
- PROPOSED GREENWAYS (2017)
- BIKEWAYS
- PROPOSED BIKEWAYS
- SKY TRAIN
- PROPOSED SKY TRAIN LINE
- MUNICIPAL BOUNDARY



Transit connection is important for low barrier and green **accessibility** to community centres, pools, and other recreation amenities.



“...we envision a vast network of running and walking paths, bike routes, and green corridors.

This network will provide pathways for the movement of urban wildlife, and a place to showcase rainwater management, while allowing pedestrians and cyclists to travel safely from park to park.”

VanPlay Report 2, Goal 6

INTERCONNECTED NETWORK CONCEPT



“Creating a citywide network of parks, greenspaces, shorelines and recreation areas will dramatically change the way we navigate our city and enhance our commutes to work, school and recreation.”

LEGEND

- GREENSPACES
- WATERBODIES
- COMMUNITY CENTRES
- SCHOOLS
- INTERCONNECTED NETWORK

DRAFT



VanPlay Report 2 Goal 6

The Interconnected Network experienced at human scale

DAY IN THE LIFE

YOUNG FAMILY



6:30am Dawn Tennis Match



7:45am Walk Home through Renfrew Ravine Park



4:00pm Drop off Daughter at Hockey Practice at Trout Lake Rink



7:30pm Family Workshop: Cooking on a Budget at Hastings CC

SENIOR



9:30am Morning Swim



11:15am Vancouver Farmer's Market at John Hendry Park



4:45pm Pick up grandkids from Afterschool activities at Renfrew CC



9:00pm Moon Festival on Still Creek

The Interconnected Network experienced by a rain drop, and a bird

DAY IN THE LIFE

RAIN DROP



9:42pm Hit the Roof of Bloedel Conservatory



10:15pm Run Downhill between Trees at Queen Elizabeth Park



1:12am Release into the Fraser River Estuary Marshlands



6:37am Lapped up by an urban adapted Coyote

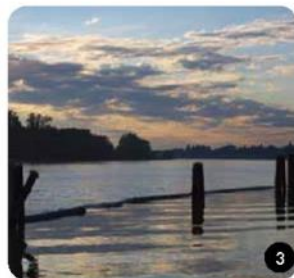
YELLOW-RUMPED WARBLER



6:26am Morning Song in Nest in the Quarry Garden



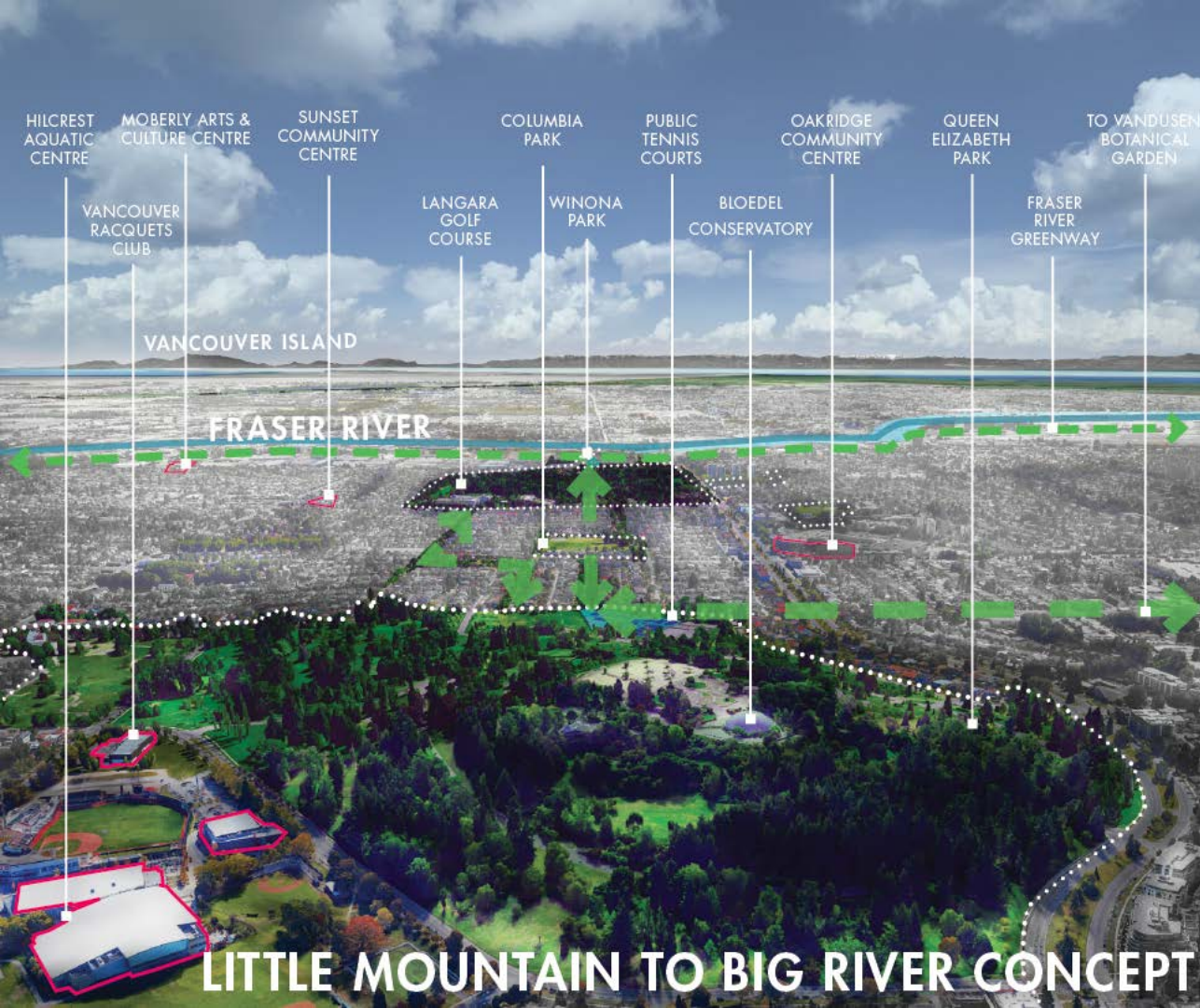
8:42am Flyover Langara Golf Course



7:12pm Hunt for Insects Along Banks at Fraser River Park

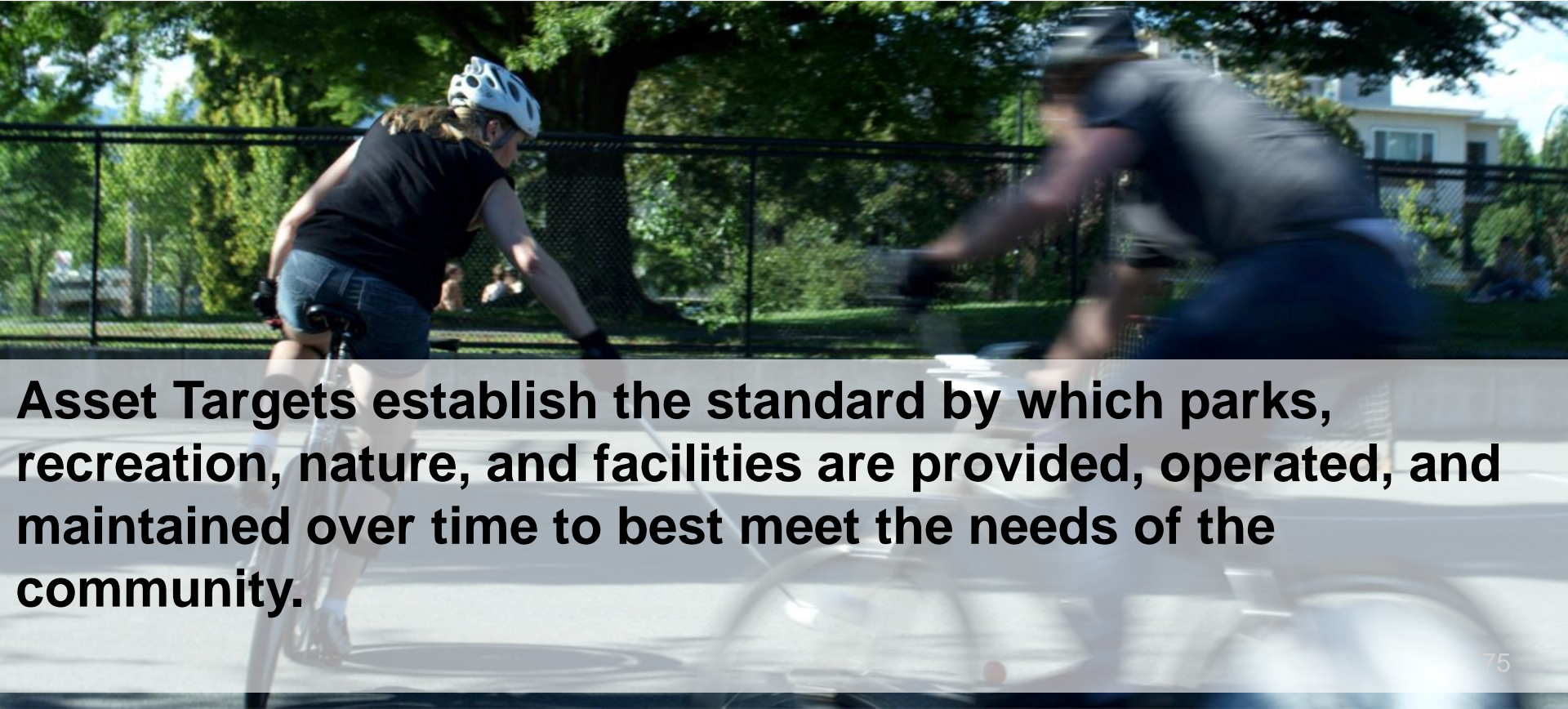


9:02pm Rest on Flight Home at Oakridge Centre Roof Garden



Big Move 3 – Asset Targets

What are Asset Targets?



Asset Targets establish the standard by which parks, recreation, nature, and facilities are provided, operated, and maintained over time to best meet the needs of the community.

What are Asset Targets?

Targets describe current state as well as an aspirational standard for the future.

Each is defined through qualitative and quantitative measures such as number of amenities, distribution of amenities, access, or public satisfaction.

Asset Targets provide;

- clear measures to **track progress** over time
- a tool, for use in conjunction with other planning tools
- a city-wide **perspective**, not specific locations
- a **starting point** for further detailed studies and integrated planning that supports implementation at a more detailed level across the city
- clarity and consistency in decision-making

Why Set Asset Targets?



ENGAGEMENT

- Stakeholders and partners asked that the master plan reflect where there are current, **known service gaps** in recreation assets.



BEST PRACTICE

- Typical parks and recreation services master plan include metrics and targets. These **benchmarks** provide a way to measure change over time, prioritise investments and recognise changing needs.



PROBLEM SOLVING

- Asset targets are a **reference point** for negotiations and planning new developments, facilities and parks.
- Because needs and wants are unlimited, set targets for aspects of service such as renewal timelines, condition and use help us define and advocate for **appropriate funding**.

Achieving our VanPlay goals



The Asset Targets concept follows through on the goals set in Report 2 “10 Goals to Shape the Next 25 Years”, in particular;

- **Goal 1** “Grow And Renew Parks, Community Centres And Recreation Assets to Keep Pace with Population Growth and Evolving Needs”
- **Goal 2** “Protect Existing Parks And Recreation Spaces from Loss, Encroachment & Densification”
- **Goal 4** “Focus On Core Responsibilities of the Park Board, and be a Supportive Ally to Partners”
- **Goal 5** “Adapt Our Parks and Recreation Amenities to a Changing Climate”
- **Goal 8** “Foster A System Of Parks And Recreation Spaces That Are Safe and Welcoming to All”
- **Goal 10** “Secure Adequate And Ongoing Funding for The Repair, Renewal and Replacement of our Aging Parks and Recreation System”

What are Asset Targets?

COURT SPORTS

Supply: ↑	Renewal Timeline: ↑	Distribution: —
2016 Inventory: XXX	2041 Demand: XXX	

There is strong public support for more off-leash areas, as evidenced in the People, Parks & Dogs strategy.

Recommendations

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Targets

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FUTURE STUDY NEEDED?



BALL DIAMONDS

Supply: ↑	Renewal Timeline: —	Distribution: ↑
2016 Inventory: XXX	2041 Demand: XXX	

A Skate Strategy is needed to address a growing demand for skate parks across age groups.

Recommendations

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Targets

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FUTURE STUDY NEEDED?



Assets Targets are likely to be structured like this in Report 3.

The recommendations section can address considerations such as;

- Distribution
- Scale/capacity
- Renewal timelines
- Performance indicators
- Catchments

How do we meet the targets?

The following techniques can be use to improve asset levels;

- Increased renewal rates
- Design to enhance resilience
- Maintenance matched to use/demand
- New assets to fill gaps and target equity zones
- Renewal to repurpose, transition, build in multi-functionality
- Partnerships



What targets should we set?

<u>Parks</u>	<u>Recreation</u>	<u>Facilities</u>	<u>Nature</u>
Public art	Court sports	Community centres	Beaches & shorelines
Horticulture	Play areas	Arts & culture spaces	Freshwater habitat
Trails and paths	Ball diamonds	Seniors spaces	Saltwater habitat
Washrooms	Field sports	Youth spaces	Forest habitat
Basic amenities	<i>Dog parks (People, Parks and Dogs)</i>	Dry floor facilities	Street trees
Concessions	Skate parks	Rinks	
Event spaces	Golf	Fitness centres	
Outdoor fitness	<i>Non-motorized</i>	<i>Indoor & Outdoor</i>	
Local food assets	<i>Boating (OnWater)</i>	<i>Aquatics (VanSplash)</i>	
		Marine structures	
		Fieldhouses	
		Service yards	

DRAFT

What targets should we set?

ASSET TARGET PROCESS TIMELINE



A low-angle shot looking up at dense clusters of pink cherry blossoms against a clear blue sky. The blossoms are in various stages of bloom, with some showing yellow centers. The branches are dark and silhouetted against the sky and flowers.

Approaches for Action

Approaches for Action

The second half of Report 3 provides the link between the individual goals, the Big Move tools, and the implementation framework (Report 4).

The following slides will describe potential “approaches for action” associated with each of the **10 Goals**.



Report 3:

How are we planning on following through of the 10 goals?

Report 4:

What actions need to be taken to make these a reality?

GROW AND RENEW PARKS, COMMUNITY CENTRES AND OTHER ASSETS

to Keep Pace with Population Growth
and Evolving Needs

Our green spaces and facilities keep us healthy and ensure our wellbeing by providing important venues for learning new skills, being outside, connecting with friends and neighbours, vibrant community cultural events, and playing sport.

GROW AND RENEW PARKS, COMMUNITY CENTRES AND OTHER ASSETS

to Keep Pace with Population Growth
and Evolving Needs

Example draft “Approaches for Action”:

- Keep track of changing community needs with **enhanced mapping**, community engagement and **data collection and management** tools.
- **Prioritise investment** in parks, community centres and other assets using the Equity Initiative Zones and Analysis Factors.

PROTECT EXISTING PARKS AND RECREATION SPACES

from Loss, Encroachment & Densification

While Vancouver has more park space today than it did 25 years ago, the significant increase in our population and the city's increasing density has put greater pressure on our parks' system. This is especially true in neighbourhoods like Vancouver's downtown, Mt. Pleasant, False Creek and the Cambie corridor where the majority of new residents are living in condos with little or no access to private outdoor space or to nature.

PROTECT EXISTING PARKS AND RECREATION SPACES

from Loss, Encroachment & Densification

Example draft “Approaches for Action”:

- Create a **Park Protection By-Law** which sits within a Park Board policy manual with appropriate legislative weight to guide consistent decision making – to support “No Net Loss of Greenspace”/”Net Better” position.
- Partnerships, events, corporate activities (Van Dusen, Bloedel) and sport hosting act as an entry point to parks and recreation, **growing advocates and a love for parks** while supporting the park system.

PRIORITIZE THE DELIVERY OF RESOURCES

to Where They are Needed Most

Vancouver is a city of diverse neighbourhoods with very different needs, including the need for parks and recreation facilities. Add to this, not all neighbourhoods of the city have equal access when it comes to the accessibility of green spaces⁴. That's why the Park Board is working to ensure the equitable delivery of our limited resources.

PRIORITIZE THE DELIVERY OF RESOURCES

to Where They are Needed Most

Example draft “Approaches for Action”:

- Use the Equity Initiative Zones and supplemental factors as a tool to **prioritise investment, capital planning, strategic outlook**
- On an annual basis **review the inputs** to the equity mapping to continually improve assessment of need with a view to making the data more granular and interactive over time

FOCUS ON CORE RESPONSIBILITIES

of The Park Board, and be a Supportive Ally to Partners

At the Park Board, there is a limit to our budget and resources, and that affects our ability to meet all of the public demand for amenities and services. This sometimes means having to say no to exciting new opportunities. By coordinating with and enabling our hardworking partner organizations, we can share the planning, funding and delivery of many aspects of our parks' system, allowing the Park Board to focus on its crucial core responsibilities.

FOCUS ON CORE RESPONSIBILITIES

of The Park Board, and be a Supportive Ally to Partners

Example draft “Approaches for Action”:

- Target Park Board resources towards spaces, programs and initiatives which align with **core mandate of welcome, access and inclusion**.
- Foster a community development model by developing a **framework for stewardship**, working with the community, advocates, and partners to enhance, protect and activate parks for arts, culture, and environment.
- Develop frameworks to **clarify roles and responsibilities** for partnership agreements which make working with the Park Board simpler.

ADAPT OUR PARKS AND RECREATION AMENITIES

to a Changing Climate

Our rapidly changing climate can already be felt in Vancouver, with warmer, wetter winters and hotter, drier summers. These changes will have numerous implications for people, parks and infrastructure. So how do we prepare for the difficult road ahead? At the Park Board, we have already begun to protect our population and our green spaces, both for today and the decades ahead.

ADAPT OUR PARKS AND RECREATION AMENITIES

to a Changing Climate

Example draft “Approaches for Action”:

- Planning, designing (both new & renewed) and operating parks & facilities to **mitigate climate change** by reducing carbon emissions and encouraging greener transportation choices.
- Provide shade, drinking water, more places to sit, water play, to make parks more **comfortable** in hot weather.
- Equip community centres to act as **emergency hubs**, refuges in extreme weather.

CREATE A GREEN NETWORK

That Will Connect Our Parks, Waterfront
and Recreation Areas

The Park Board has a history of big ideas, none more influential than our world-renowned 22-km seawall. But for many areas of the city access to the waterfront is very limited. Along the Fraser River, shoreline access is restricted and on the east side the Port of Vancouver occupies much of the waterfront.

CREATE A GREEN NETWORK

That Will Connect Our Parks, Waterfront
and Recreation Areas

Example draft “Approaches for Action”:

- **Work with City partners** to facilitate trails and greenways that create recreational loops walk and cycle ways which allow movement around the city which incorporate parks, destination nodes and community centres.
- Community centres **co-located** with a green space to increases chances of these connections and allow for indoor/outdoor programming and events.
- Work to make **historic streams** visible on the landscape via storm water management, art, street trees, biodiversity corridors etc.

RESTORE VANCOUVER'S WILD SPACES

and Vital Biodiversity

Although Vancouver is surrounded by wild spaces, the city itself has very few of them. You've told us that you want more access in the city to nature, including the opportunity to watch birds, see salmon spawn or just admire majestic trees. The Park Board is working to restore the city's environmental integrity by reintroducing wild spaces, monitoring the health of ecosystems, rehabilitating our shorelines and re-establishing our tree canopy.

RESTORE VANCOUVER'S WILD SPACES

and Vital Biodiversity

Example draft “Approaches for Action”:

- Collaborate with Musqueam, Squamish and Tsleil-Waututh to **learn land stewardship**, planting and resilience approaches and incorporate these learnings into park management
- Comprehensive watershed planning to guide the strategic daylighting of streams, green infrastructure, **natural management of green spaces**
- Advocate for and explore opportunities for **conservation focused management** of foreshores, waterways and beaches

FOSTER A SYSTEM OF PARKS AND RECREATION SPACES

That Are Safe and Welcoming to All

A core value of the Park Board is the desire to create welcoming parks and recreation services for all. That's why we are committed to improving the safety and inclusiveness of our spaces through programming, education, activities, events, and enhanced park design.

FOSTER A SYSTEM OF PARKS AND RECREATION SPACES

That Are Safe and Welcoming to All

Example draft “Approaches for Action”:

- Upgrade **comfort amenities** – washrooms, drinking water, and places to sit.
- Grow youth and seniors focused spaces and amenities **serving unique needs** – in or associated with community centres and in parks
(e.g. looped walking trails in parks, dance studios)
- Conduct regular **customer satisfaction surveys** to keep an eye on performance at a city wide and local neighbourhood scale.

SEEK TRUTH AS A FOUNDATION FOR RECONCILIATION

With Musqueam, Squamish,
Tsleil-Waututh Nations

The City of Vancouver was founded on the unceded territories of the Musqueam, Squamish and Tsleil-Waututh, and those Nations have endured decades of unjust treatment at the hands of the colonizers. At the Park Board, we are committed to the hard work of truth telling; the acknowledgment that First Nations are integral rights holders in the future of public parks and lands; the important process of reconciliation with the Musqueam, Squamish and Tsleil-Waututh Nations; and working towards a relationship built on equality and reciprocity.

SEEK TRUTH AS A FOUNDATION FOR RECONCILIATION

With Musqueam, Squamish,
Tsleil-Waututh Nations

Example draft “Approaches for Action”:

- **Develop improved relationship building efforts** focused on education, awareness, visibility on the land, storytelling, park design principles/values
- **Conduct a comprehensive colonial audit** of the Park Board
- **Collaborate with local nations** to create stewardship/land management agreements

SECURE ADEQUATE AND ONGOING FUNDING

for The Repair, Renewal and Replacement
of our Aging Parks and Recreation System

Today, Vancouver's parks are at a major crossroads. Many of our green spaces were created and their facilities built nearly half a century ago. Now they're in need of significant repair. At the Park Board, we're looking to secure funding dedicated to the ongoing maintenance of our green spaces, and the renewal and replacement of our aging recreation facilities.

SECURE ADEQUATE AND ONGOING FUNDING

for The Repair, Renewal and Replacement
of our Aging Parks and Recreation System

Example draft “Approaches for Action”:

- Collect and share asset condition, use and demand data for all parks and recreation spaces, facilities and assets to **advocate for appropriate funding for their maintenance and renewal.**
- Conduct a city-wide **operations review** to plan for future trends, increase efficiency and advocate for funding.



Next Steps

Vancouver's Parks and Recreation Services Master Plan



The Master Plan will be delivered in four components:

Part 1:

Report 1: Inventory and Analysis - a compendium to the current state of the City's parks & recreation system
&

Report 2: 10 Goals to shape the next 25 years - a set of aspirational statements to set the course for parks and recreation into the future

These documents set the stage for the final two components of the Master Plan;

Part 2:

Report 3: Strategic Big Moves – outlining strategies to meet the goals over the next 25 years (Q1 2019)

Report 4: Playbook – the plan for implementation and operationalization of the big moves (Q1 2019)



Next Steps

Tasks to be completed between now and presenting draft reports 3 and 4 to the Board;

- Revise the Strategic Big moves in response to feedback received
- Develop supporting text and graphics
- Refine and test the Asset Targets (TalkVancouver survey)
- Refine the Approaches for Action under each of the 10 goals (Report 3)
- Develop and prioritise the Implementation Framework (Report 4)

**Report Reference April 2019 – Draft of the Playbook:
Implementation Concepts**



PROCESS TIMELINE

PHASES + ENGAGEMENT ACTIVITIES

