



# COMMUNITY CENTRE STRATEGY

Park Board Committee Meeting  
Monday, April 25, 2022



To present an overview of the Community Centre Strategy, and seek Board decision on the proposed strategy.



# RECONCILIATION MISSION, VISION & VALUES

## MISSION

### Decolonize the Vancouver Park Board

The Park Board recognizes the institution's colonial history and upholds the Board's commitment to the 11 Reconciliation Strategies.

## VISION

An evolvable organization in which every employee and Commissioner recognizes the humanity in themselves by recognizing and respecting the humanity of First Peoples; and an organization that sets a worldwide example in treating Reconciliation as a decolonization process.

## VALUES

These values are your compass to help guide the way you work, interact with colleagues, external partners and the public.



### PATIENCE

Colonialism didn't happen overnight. Untangling it takes time. We will pace ourselves for the marathon, not the sprint. We will adjust deadlines to ensure things are done well and respectfully.



### CLARITY

We will focus on how colonialism functions to exclude, not on how to include.



### PRAGMATISM

All staff are inheriting a system not of our making. The Park Board Reconciliation Team (PBRT) is here to assist colleagues with examining the ways colonialism continues to damage others. Blame is unproductive.



### LEADERSHIP

We will nurture and sustain each other, demonstrating Indigenous principles in the way we function as a team.

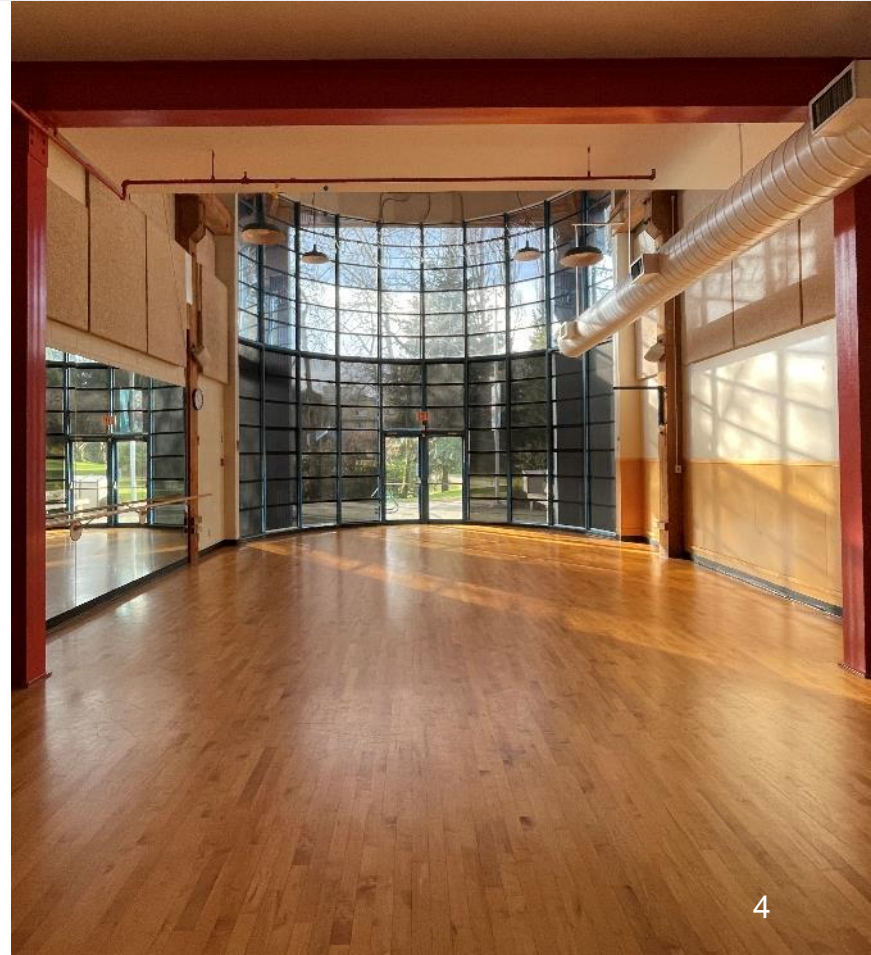


### LEARNING

We consent to learn in public. We will make mistakes. We will sit with those mistakes, be transparent about them, and use them both to learn and to teach. Our mistakes will be diagnostic tools.



- Project Background
- Project Process
- Supporting Reports Summary
- Strategy Highlights
- Conclusion





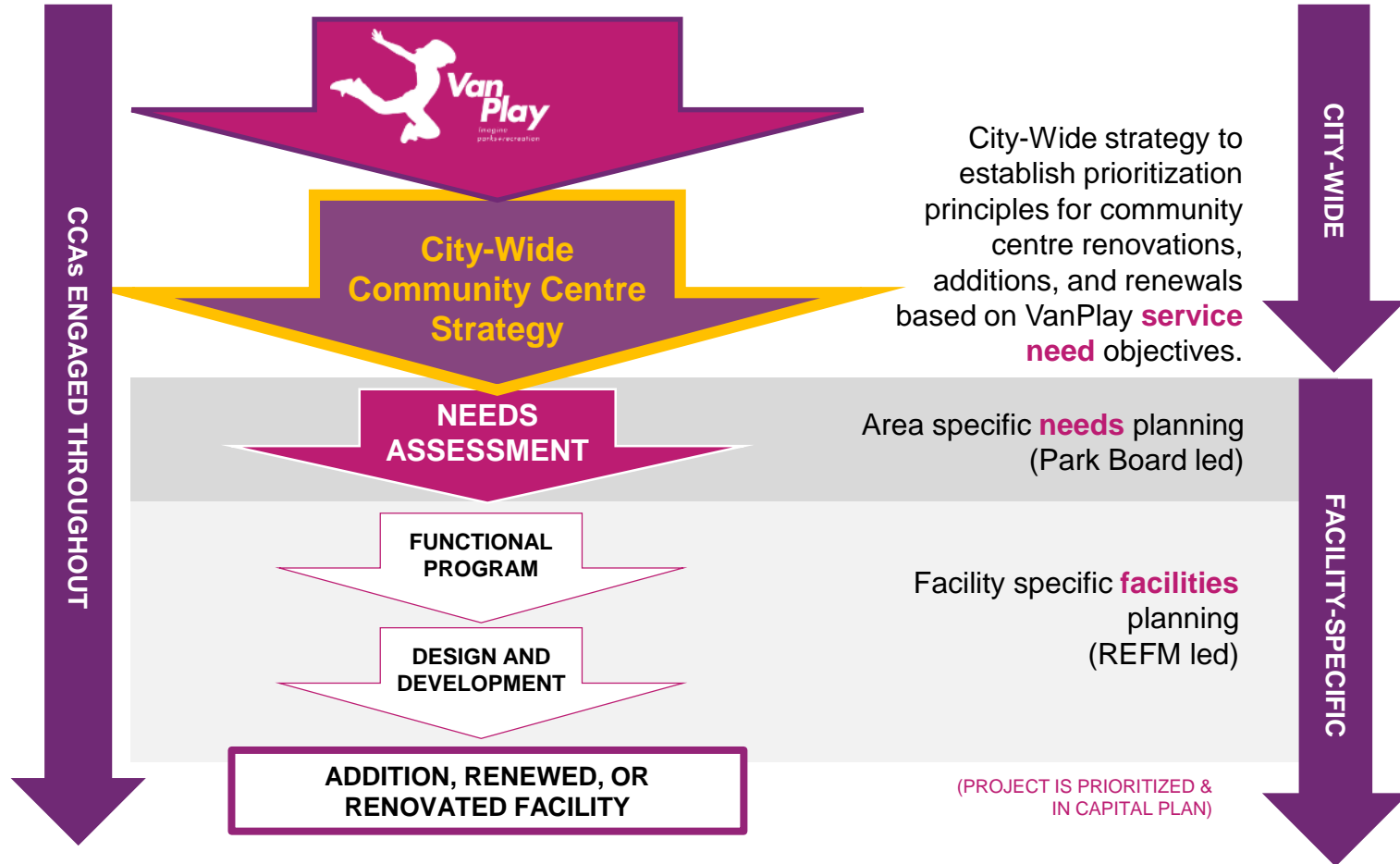
# Project Background

# Purpose of Community Centre Strategy

- Following up on the direction provided by Board
- Create consistent standards for Community Centre service delivery (**Optimum Level of Service Targets**)
- Develop a clear approach to prioritizing Community Centre renewals (**Prioritization Approach**)
- Outline a **process** for Community Centre project planning
- Identify other opportunities to enhance Community Centre service delivery (**data** collection and management)



# Community Centres Planning Process





# Community Centre Associations

- **Unique aspect** of Vancouver's recreation service delivery model is most Community Centres are jointly operated by the Park Board and **Community Centre Associations (CCAs)**.
- CCAs are volunteer led, community-based non-profit societies that have **successfully** existed for close to **90 years**.
- CCAs provide local direction to **quality, responsive programming, events and services**.







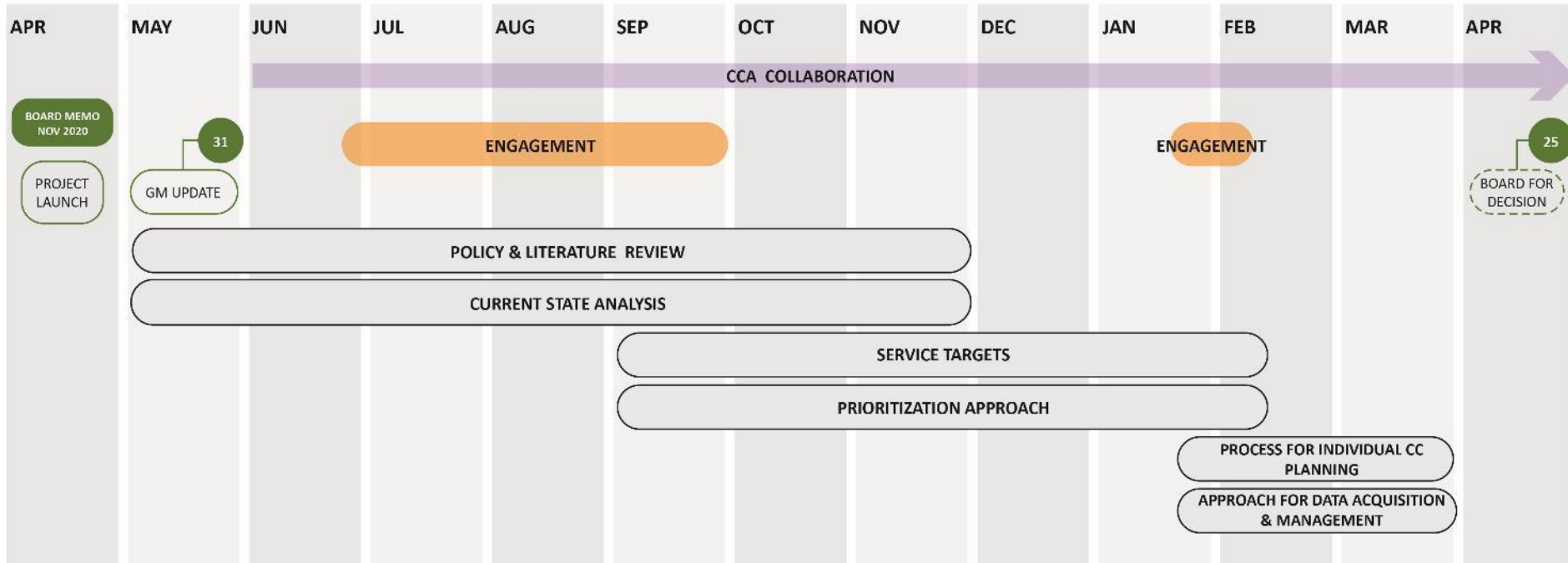
# Project Process

# Project Timeline

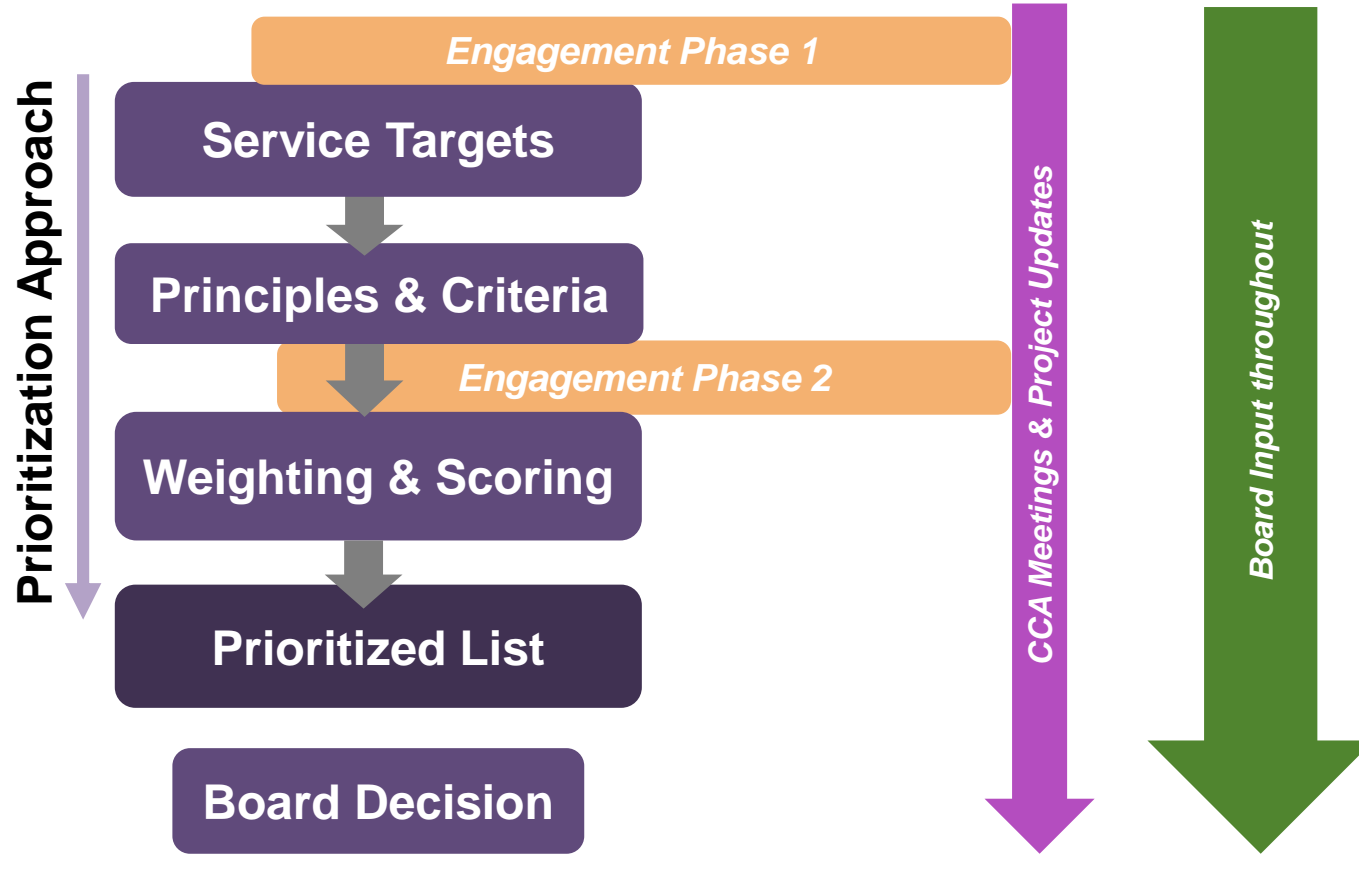
## CITYWIDE COMMUNITY CENTRE STRATEGY PROJECT TIMELINE

2021

2022



# Input and Endorsement





# Strategy Documents



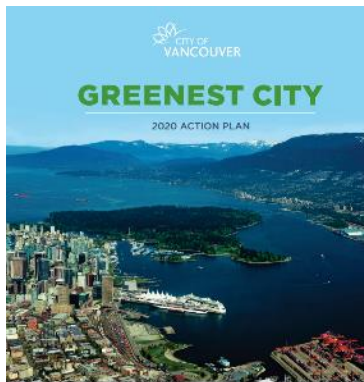
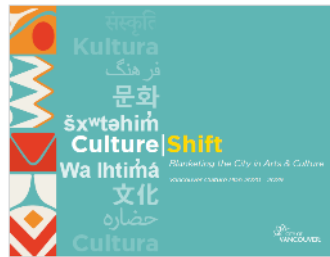


# Supporting Reports Summary





# Policy and Trends Report Highlights





# Policy and Trends Report Highlights Continued

- Commitment to **reconciliation and decolonization** in planning and service delivery
- Increasing focus on **equity and inclusion** in service delivery
- Concerns nationally over **aging recreation infrastructure**
- Increasing demand for **casual spontaneous activity** opportunities
- Changing **accessibility standards and safety** measures



# Engagement Summary Report Highlights

**Public Survey (Phase 1 & 2)**  
(2,465 responses)

**Community Group Survey**  
(41 responses)

**Community Centre  
Associations** (9 meetings)

**Staff Surveys (PB/CCAs)** (2)

**Stakeholder Discussions**  
(2 sessions with 9 organizations)

**Pop-up Events** (4)

**Project Advertisement and  
Drop-In Visits to Community  
Centres**

**Surveys and Invites to all  
committees of Council**



- Ongoing **investment and reinvestment** in community centres is essential
- Community centres need to be **diverse** and align with **community needs**
- **Equity and inclusion** considerations need to be reflected
- Community centres need to feel **safe and welcoming** for all
- Residents valued **co-location** of amenities, **proximity**, and **access**
- **Multi-purpose/adaptable** spaces are of high importance





# Current State Report

## Overview

Upcoming new or renewed  
Community Centres:

Oakridge

East Fraser Land (EFL)

NEFC/Plaza of Nations

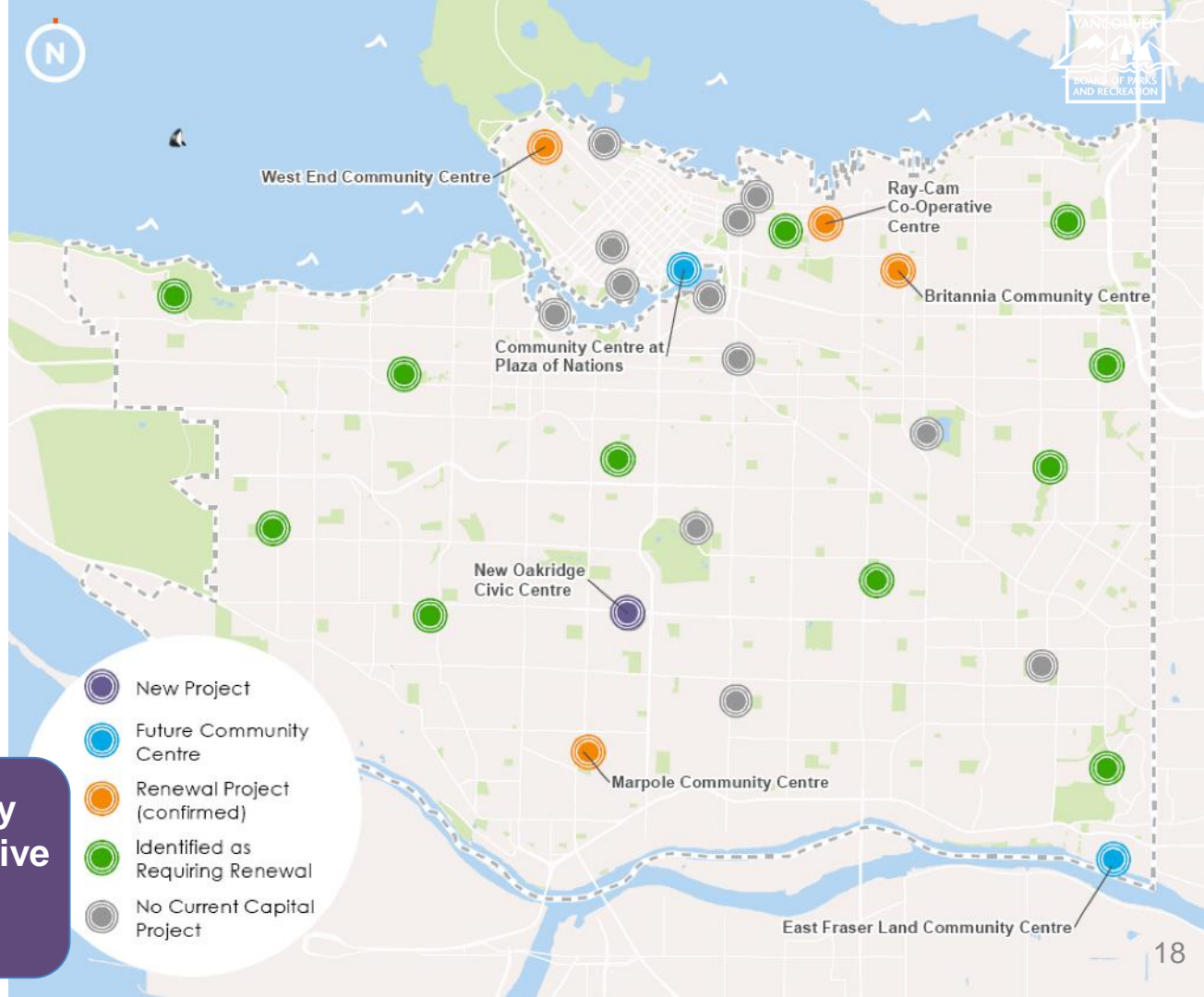
West End

RayCam

Britannia

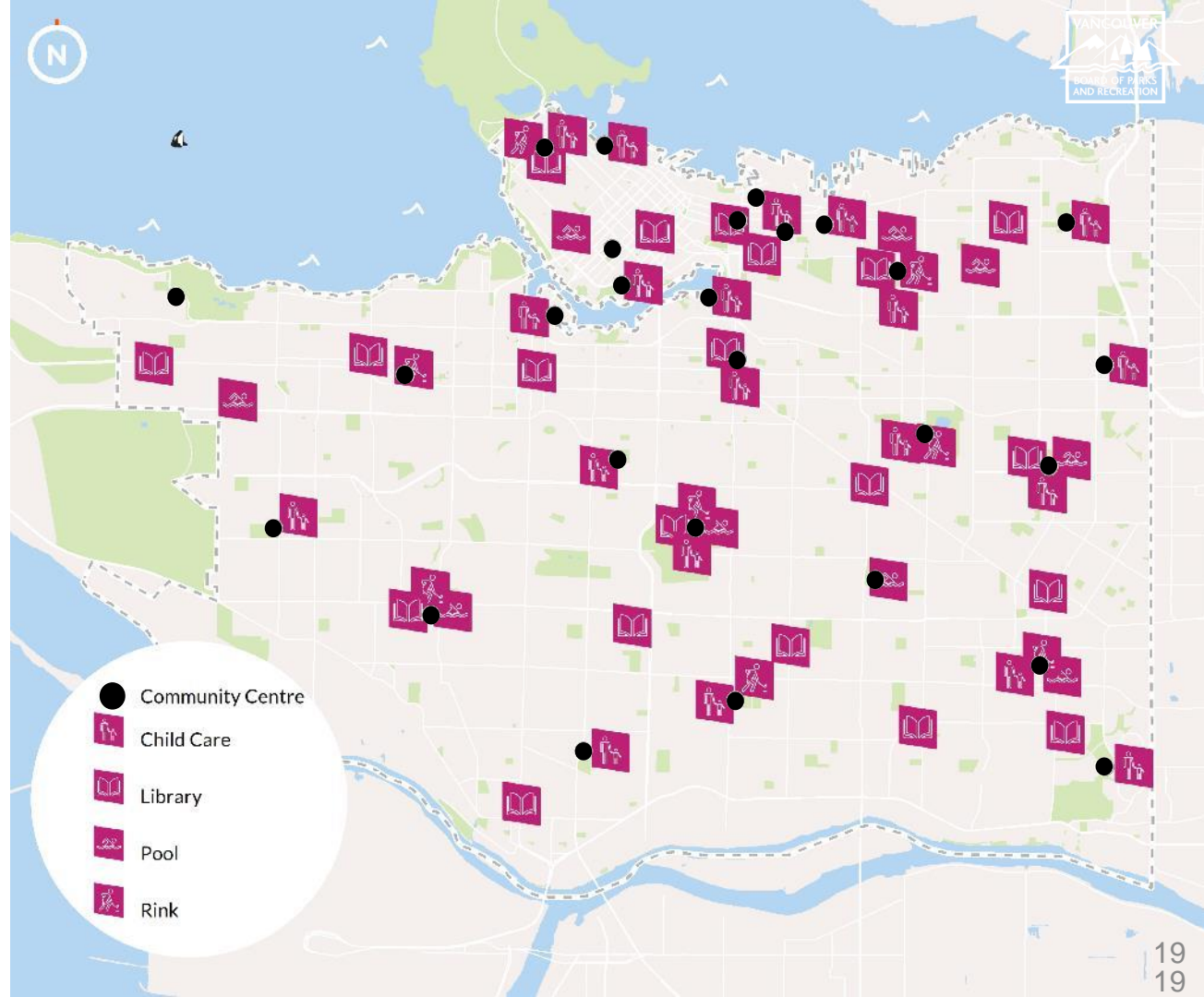
Marpole

**Service levels vary  
across the city relative  
to the 1.2 sq. ft.  
per capita target**



# Current State Report

## Service Synergies







# Strategy Highlights



Kitsilano Community Centre





**Foundational Service Targets:** Fundamental targets that all Community Centres should aspire to at all times and are independent of any need for capital reinvestment (e.g. welcoming, safe, and inclusive centre)



**Planning Service Targets:** Anchor and **support future planning** and asset management processes. Over time Park Board and the City will strive to score as high as possible on each of these targets (e.g. sustainability climate leadership targets met)



**System Wide Service Targets:** The **overall quantity** of Community Centre space within the system (e.g. spaces that support diversity of uses).

# Prioritization Principles and Criteria

## Quality Infrastructure

Condition  
Seismic  
Sustainability & Climate Leadership  
Primary Use Requirements  
Supports Important Alternative Uses

## Equitable and Inclusive Infrastructure for All

Recreation & Active Living Equity  
Active Transportation Access  
Provision of Critical Services

## Demonstrated Service Need

Alignment w/ Optimum Level of Service Targets  
Service Gaps  
Growth Indicators

## Efficient Use of Land Resources

Site Synergies w/ Recreation & Culture Infrastructure  
Site Synergies w/ Partner Infrastructure  
Outdoor Amenity Considerations



# Community Centre Prioritized Renewal List

\* Land owned by VSB

Community Centre	Step 2 Rank	District	Weighted Scoring Rank (maximum possible pts= 102)
Kensington	1	District 1	70
Renfrew	2	District 1	69
Hastings	Tied for 3	District 2	66
Strathcona*	Tied for 3	District 2	66
Thunderbird*	5	District 2	62
Douglas Park	6	District 3	59
Kitsilano	7	District 4	58
Kerrisdale	8	District 5	55
Champlain Heights	9	District 6	53
West Point Grey	10	District 4	49
Dunbar	11	District 5	46

# Process for Individual Community Centre Planning



## Step 1

### Community Needs Assessment

**Objective:** To comprehensively understand activity and space needs in the service area.



## Step 2

### Meeting Identified Needs

**Objective:** To build on Step 1 by exploring the costs, benefits, and considerations associated with the Community Centre project.



## Step 3

### Project Implementation

**Objective:** Design, construction and opening of the facility project.



## Areas of Potential Improvement

- Consistent Data
- Timely Data
- Integrated Data System
- Culture of Data Literacy



## SOURCES OF INFORMATION



Users



General Public



Marginalized Groups



Equity Deserving Groups



Private Sector



Partners

- Vancouver School Board
- Vancouver Coastal Health
- BC Housing
- City of Vancouver
- Vancouver Public Library

# Examples of Additional Guidance

- Ensure that community centre **strategy** is **refreshed** regularly (eg.10 years)
- Identify and **prioritize** the **physical accessibility** of community centres and adjacent spaces.
- Maximize inclusion of **seniors and vulnerable population** at community centres.
- Focus on community centres addressing **food security** and **education**.
  - Integration of **child care** programs into community centres.
  - Ensure that community centre spaces are **multi-**
  - **purpose, adaptable and resilient.**
  - Identifying the need for **flexibility around sport tourism** opportunities





# Conclusion



STRATHCONA  
COMMUNITY  
CENTRE

- **Current (2019-2022) Capital Plan:**
  - ~ \$125.6 million to recreation facilities projects
  - represents funding on-going renewal projects including completion of 1 community centre (Marpole)
- The CC Strategy **informs prioritization** of CC renewal projects using future capital funds
- To complete 11 CC renewal projects would take roughly 30 years





- Pending Board decision, staff will commence discussions with Corporate Finance and REFM to develop a financial plan and project scoping for the top three community centres on the Prioritized Community Centre list.
- Refocusing capital maintenance on community centres that have not have scored highly on the list



- A. THAT the Vancouver Board of Parks and Recreation approve the Vancouver citywide “Community Centre Strategy,” as outlined in this report and attached as Appendix A, which includes recommendations for service targets and prioritization approach to guide community centre renewals in Vancouver;
- B. THAT the Board endorse the Community Centre Renewal List as a means to inform capital planning for recreation facilities;
- C. THAT the Board direct staff to initiate scoping and preliminary planning work for Kensington, Renfrew, and Hastings Community Centres for renewal when funding is available; and
- D. THAT the Board direct staff to advance conversations with the Vancouver School Board regarding Strathcona Community Centre and future collaborations for renewal.





