



COMMUNITY CENTRE STRATEGY

Board Briefing

Board e-Briefing
Monday, December 6, 2021



- Update on the project process and work completed to date
- Share some key findings from the engagement and research
- Review Draft Optimum Level of Service Targets and the Prioritization Approach
- Outline next steps



RECONCILIATION MISSION, VISION & VALUES

MISSION

Decolonize the Vancouver Park Board

The Park Board recognizes the institution's colonial history and upholds the Board's commitment to the 11 Reconciliation Strategies.

VISION

An evolvable organization in which every employee and Commissioner recognizes the humanity in themselves by recognizing and respecting the humanity of First Peoples; and an organization that sets a worldwide example in treating Reconciliation as a decolonization process.

VALUES

These values are your compass to help guide the way you work, interact with colleagues, external partners and the public.



PATIENCE

Colonialism didn't happen overnight. Untangling it takes time. We will pace ourselves for the marathon, not the sprint. We will adjust deadlines to ensure things are done well and respectfully.



CLARITY

We will focus on how colonialism functions to exclude, not on how to include.



PRAGMATISM

All staff are inheriting a system not of our making. The Park Board Reconciliation Team (PBRT) is here to assist colleagues with examining the ways colonialism continues to damage others. Blame is unproductive.



LEADERSHIP

We will nurture and sustain each other, demonstrating Indigenous principles in the way we function as a team.



LEARNING

We consent to learn in public. We will make mistakes. We will sit with those mistakes, be transparent about them, and use them both to learn and to teach. Our mistakes will be diagnostic tools.



Presentation Outline



- Project Context and Process
- Engagement and Research Overview
- Optimum Level of Service Targets
- Prioritization Approach
- Next Steps



Project Context and Process

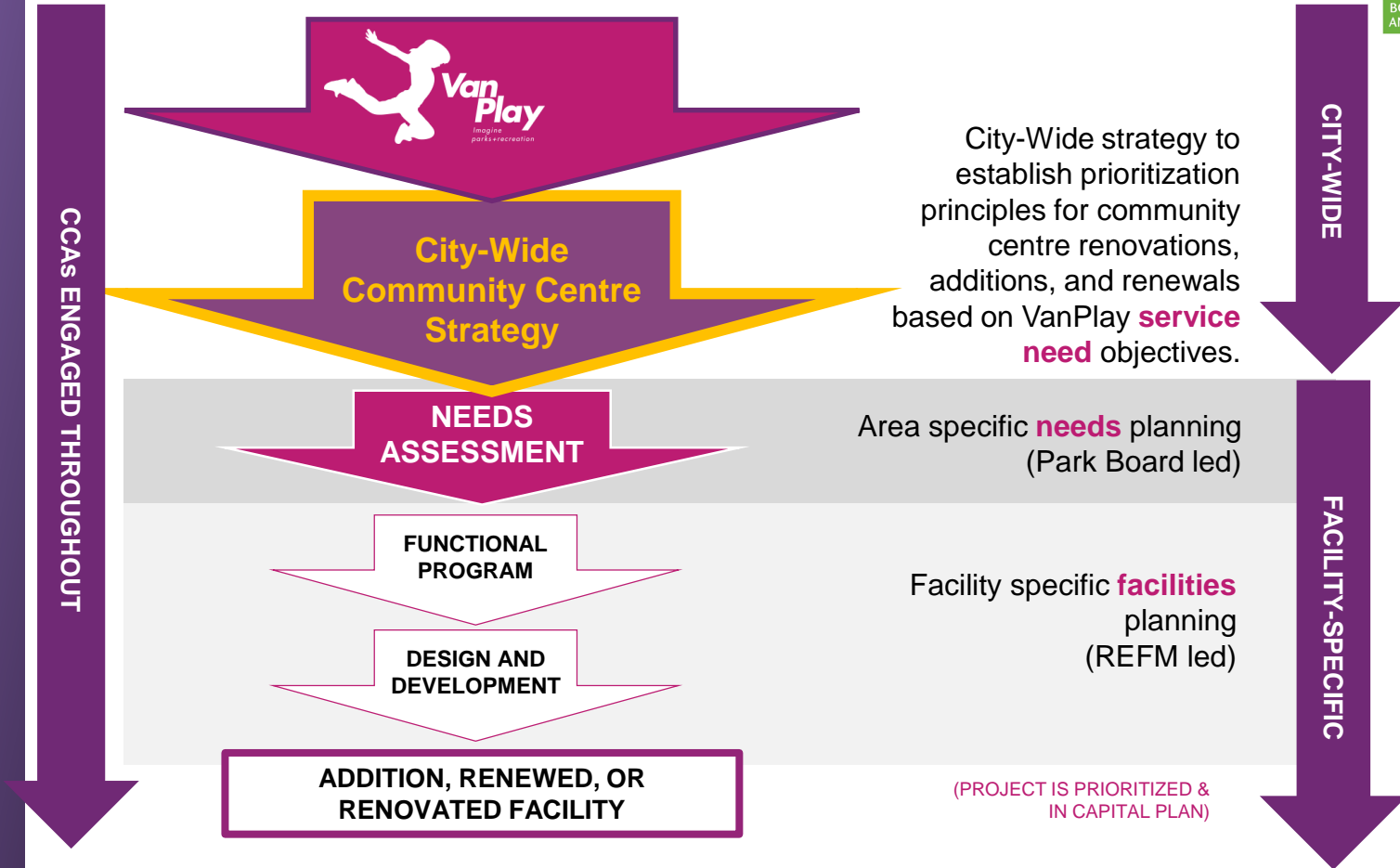


Why are we doing this project?



- Build upon the direction provided in VanPlay
- Create consistent standards for Community Centre service delivery (**Optimum Level of Service Targets**)
- Develop a clear, rationale-based approach to prioritizing Community Centre renewals (**Prioritization Approach**)
- Outline a **process** for Community Centre project planning
- Identify other opportunities to enhance Community Centre service delivery (**data** collection and management)

Facility Planning Process



City-Wide Capital Plan Considerations



The Board will consider the investment needs of all facilities, including community centres, rinks, pools, specialty recreation facilities, as well as other parks and open space assets through the capital planning process in Q2 2022.



ASSET TARGETS

COMMUNITY CENTRES

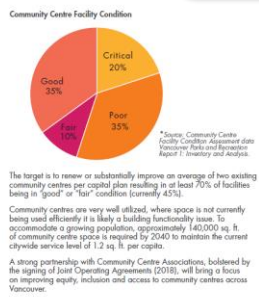
A Community Centre Renewal Plan is needed to identify priorities and timelines for renewal.

Community centres offer the opportunity to learn new skills, build a social network, be physically active, exercise your creativity and engage your brain. They are currently jointly operated by the Park Board and Community Centre Associations, creating a dynamic and robust service delivery system that is strongly tied to local communities and volunteers.

Approximately 60% of the total floor areas of recreation facilities in Vancouver were built in the post war period (50s, 60s, 70s) and as such, much needs to be renewed over the next two decades. Centres designed for the programs and operating practices of the 1950s and 1960s do not adequately meet present or future demands for leisure services. They are dated in both appearance and function, with one or more of the following deficits being an issue in older centres:

- Inadequate pedestrian, parking and service access;
- Unwelcoming and poorly defined entry ways;
- Constrained reception/lobby areas;
- Inefficient building layouts, inadequate storage, and inappropriate floor, wall and ceiling surfaces;
- Limited or no visibility from circulation areas of activity spaces and poor internal and external connections;
- Advantage not taken of views and park settings; and
- Need for universal accessibility, wayfinding standards.

As existing community centres are renewed, they will need to be expanded, particularly in growth areas. New facilities will likely be needed to accommodate an expanding range of desired uses, such as more arts and culture activities. Industry trends indicate a programming preference for multifunctional spaces in centres.



2040 Asset Targets

- Maintain the current citywide average of 1.2 sq. ft. of community centre space per person (excluding rinks and pools). This does not determine the size of new centres. Size of individual community centres when they are renewed is determined on a case-by-case basis using a catchment study and needs assessment.
- Improve resident level of satisfaction with community centre facilities. 2017 VanPlay survey reported 75% satisfaction, however a citywide comprehensive survey is required to establish baseline.
- Renew an average of two existing community centres per capital plan (50-year life cycle) resulting in at least 70% of facilities being in "good" or "fair" condition (currently 45%).

Asset Needs

- Update the Community Centre Renewal Plan (2001), in collaboration with the Community Centre Associations. Priorities for renewal to consider:
 - Facility Condition Indices;
 - A 10-year major maintenance schedule;
 - Seismic resilience and the critical role community centres play in emergency response (6 centres are designated Emergency Centres and/or Disaster Hubs); and
 - Qualitative data from staff and CCAs on the programability and operational functionality of facilities for renewal.
- Co-locate facilities with parks, recreation amenities, libraries, schools, childcare/preschool spaces, cafes, and health services where possible.
- Improve the indoor/outdoor connectors between community centres and adjacent parks, recreation amenities and public spaces.
- Increase the diversity of programs and activities that can be accommodated by providing a balance of arts, culture, sports, fitness, multipurpose, community spaces, youth priority, senior priority, casual use and social spaces. This can be accommodated during new builds, renewals, or through expansion or re-purposing of existing space.
- Establish facility designs based on local and citywide needs, and balance all the different possibilities through a needs assessment process.

- Provide a balance of local and community scale facilities in combination with city-scale facilities to reach an optimum balance of place, character, access and operational efficiency.
 - Continue to seek community centre provision through in-kind community amenity contributions for redevelopment, rezoning and other planning proposals as required.
- Service Needs**
- Improve data acquisition and sharing, including facility/amenity utilization, program participation, quality of experience, barriers to participation, youth/seniors utilization, and integration of truth and reconciliation.
 - Advocate for increased maintenance budgets to better meet needs, particularly in Inactive Zones and growth areas, to account for increased intensity of use.

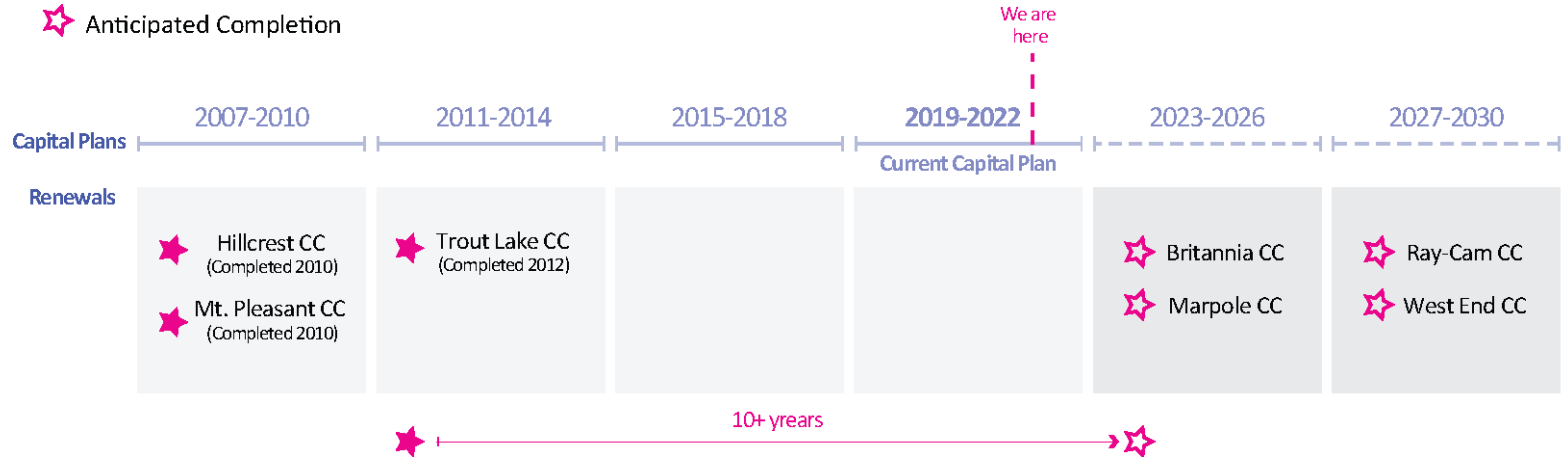
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Community Centre Renewal Timeline To Date



- ★ Completed
- ☆ Anticipated Completion



Not included in the timeline:

- Community Amenity Contribution In-Kind projects (e.g. Oakridge Community Centre)
- Major Renovations projects (e.g. Killarney Seniors Centre)
- Complete project process: securing funds, planning, design and construction

Community Centre Renewals and Capital Planning



Active CC Renewal Projects	2019-2022 Capital Plan			2023-2026 Capital Plan (Ask)
	Plan	Design	Build	
Marpole Community Centre (underway - fully funded in the current capital plan)	✓	✓	✓	-
Britannia Community Centre (design partially funded in the current capital plan)	✓	✓	-	✓
RayCam Community Centre (Planning partially funded in the current capital plan – BC Housing funding needed)	✓	-	-	✓
West End Civic Centre (planning partially funded in the current capital plan)	✓	-	-	✓



- Renew an average of two existing community centres per capital plan (50-year life cycle) resulting in at least 70% of facilities being in "good" or "fair" condition (currently 45%).

Why are we briefing you now?



- Community Centre Strategy will inform Capital Planning
- We're at an important point in the project process
- We are seeking the Board's input on the **Draft Optimum Level of Service Targets** and the **Prioritization Approach** in order to move forward with the project
 - Once we confirm key overarching aspects of the Prioritization Approach (Principles and Criteria) we can develop the associated scoring metric and weighting

Focus of This Presentation



VANCOUVER COMMUNITY CENTRE STRATEGY

DRAFT Optimum Level of Service Targets and Prioritization Approach

NOVEMBER 2021

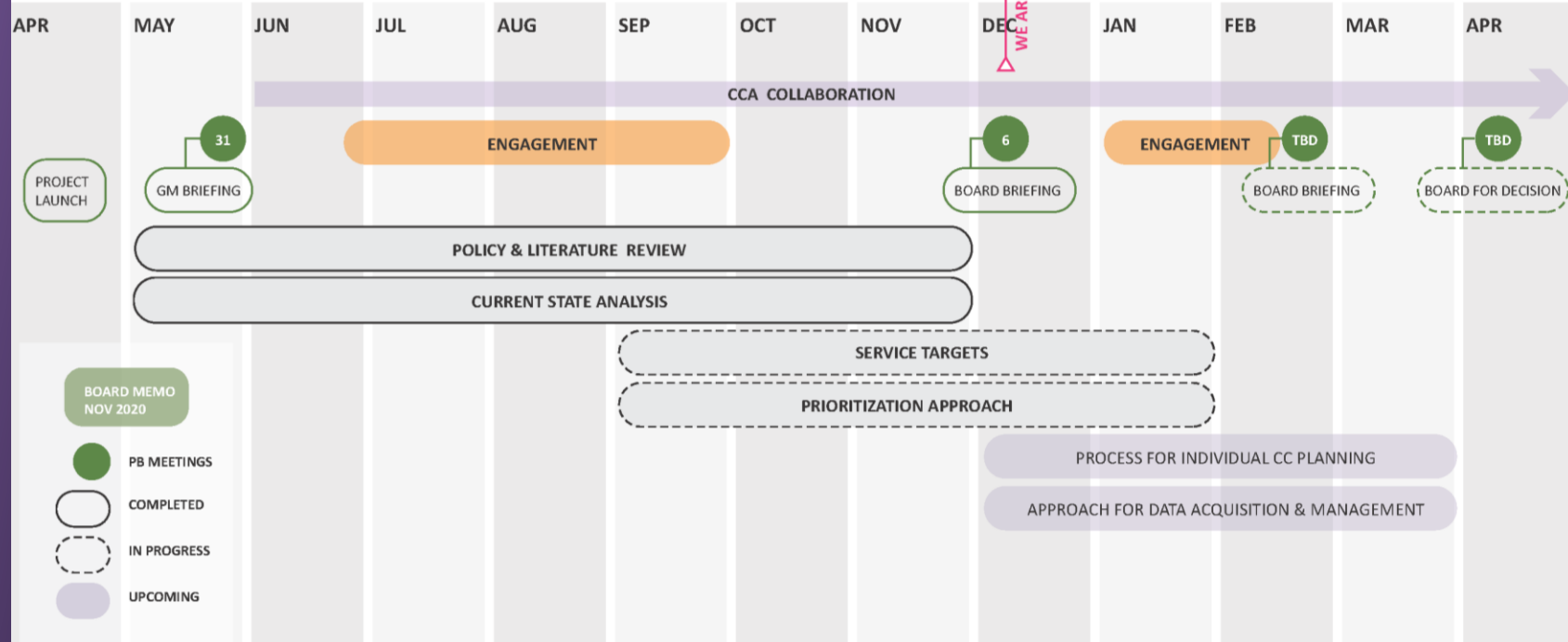


Project Process and Board Check-Ins



2021

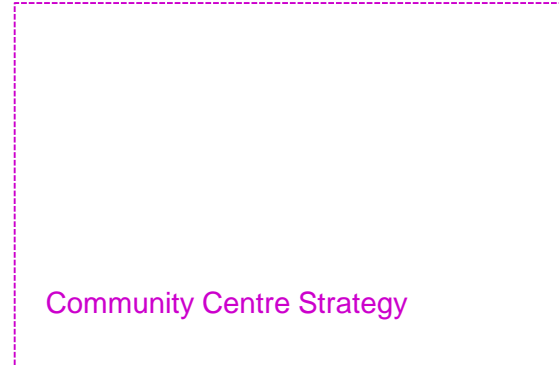
2022



Strategy Documents



Work is underway



Strategy will include:

- Optimum Level of Service Targets
- Prioritization Approach
- Community Centre Renewal Priorities
- Recommendations
- And etc.

Engagement and Research Overview



Engagement and Collaboration with the CCAs



- **1 project introduction meeting** (2021 sharing scope of services, confirming CCAs preferences for involvement and engagement method)
- **3 on-boarding sessions** (6 webinars were developed and reviewed with the CCAs) – Summer 2021
- **2 strategic workshops** to review and discuss the Draft Optimum Level of Service Targets and Prioritization Approach – September 2021
- **5 web surveys** (each of the above sessions / workshops with the CCAs was paired with a brief web survey to gather additional feedback)

Key Findings from our Engagements with the CCAs



- Generally supportive of the process and the Draft Targets and Prioritization Approach we are presenting today (the CCAs helped shape and refine these)
- Recognize that the City and Park Board needs to plan on a city-wide basis, but want to ensure that the unique needs of neighbourhoods are retained in planning
- The CCAs are keenly aware of how Community Centre needs and uses are evolving
- Concerns over the aging infrastructure and a desire to avoid this situation in the future

Broad Engagement Overview



Public Survey
(1,883 responses)



Stakeholder Discussions
(2 sessions with 9 organizations)



Community Group Survey
(41 responses)



Pop-up events (4)



Staff Survey
(175 responses)



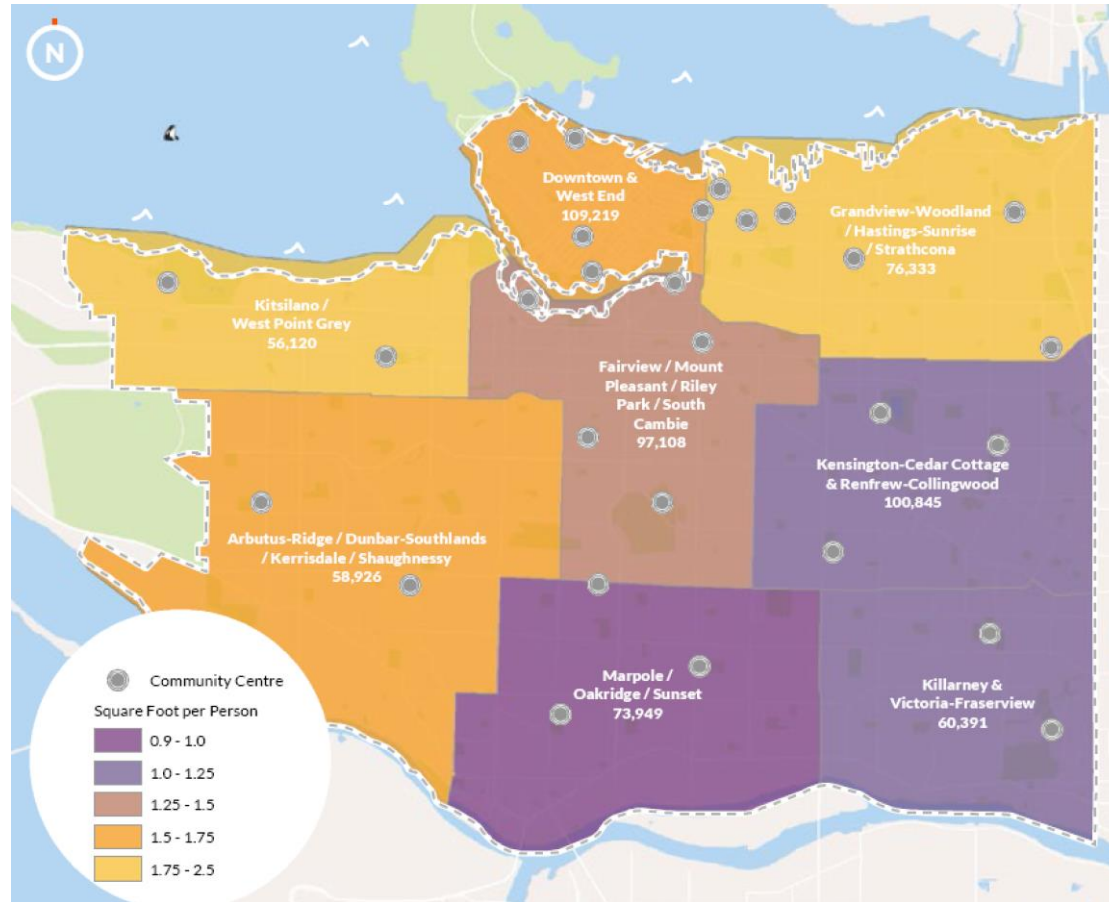
Drop-in visits to Community Centres (casual meetings and outreach with program participants and facility users)

Key Findings from the Broad Engagement



- Community Centres are **vitaly important** (perhaps even more so than ever given emerging climate and social needs)
- Residents, user groups, and CCAs recognize that the Community Centre **system is aging** and in need of renewal
- Community Centres need to serve a **variety of purposes** and activity needs (this can be a challenging balance)
- **Co-location** with other amenities is important and desired
- **Accessibility and inclusion** are important for residents (including proximity, physical characteristics of the space, sense of being welcomed)

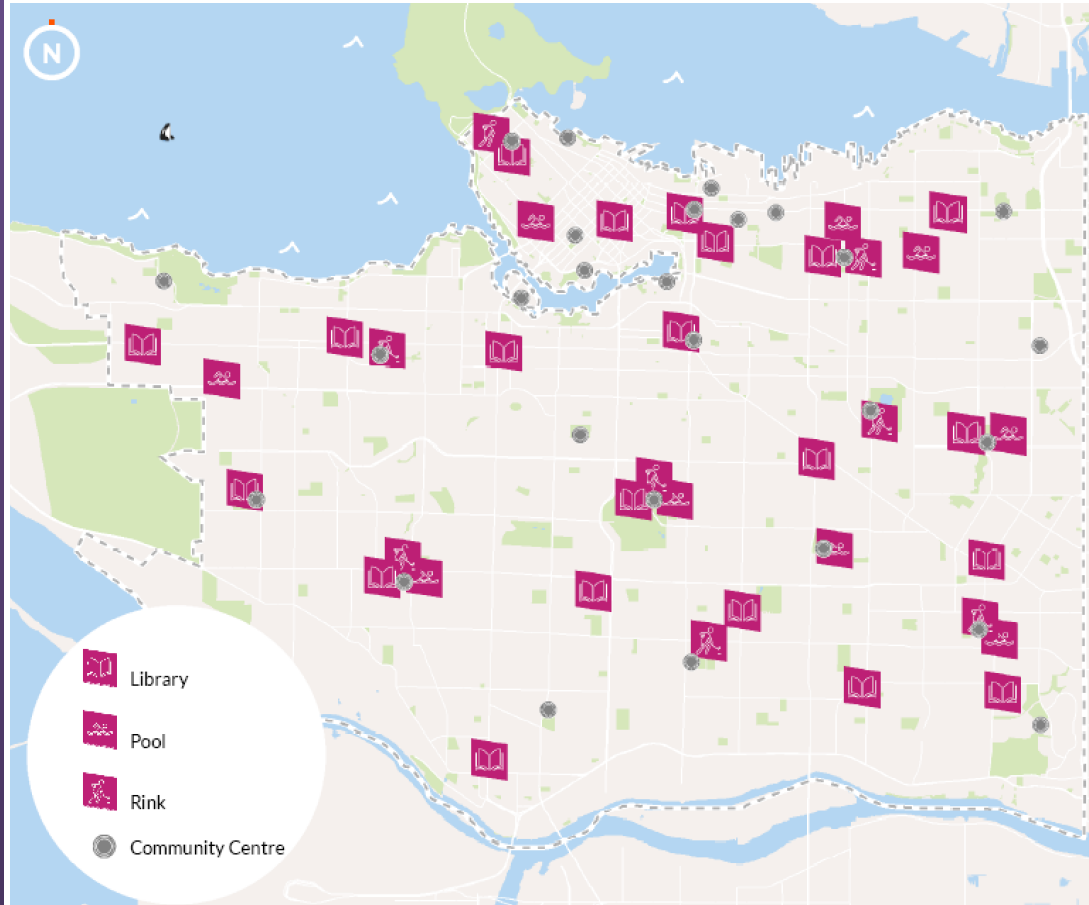
Research and Analysis – Service Provision



- Varying levels of service across the city

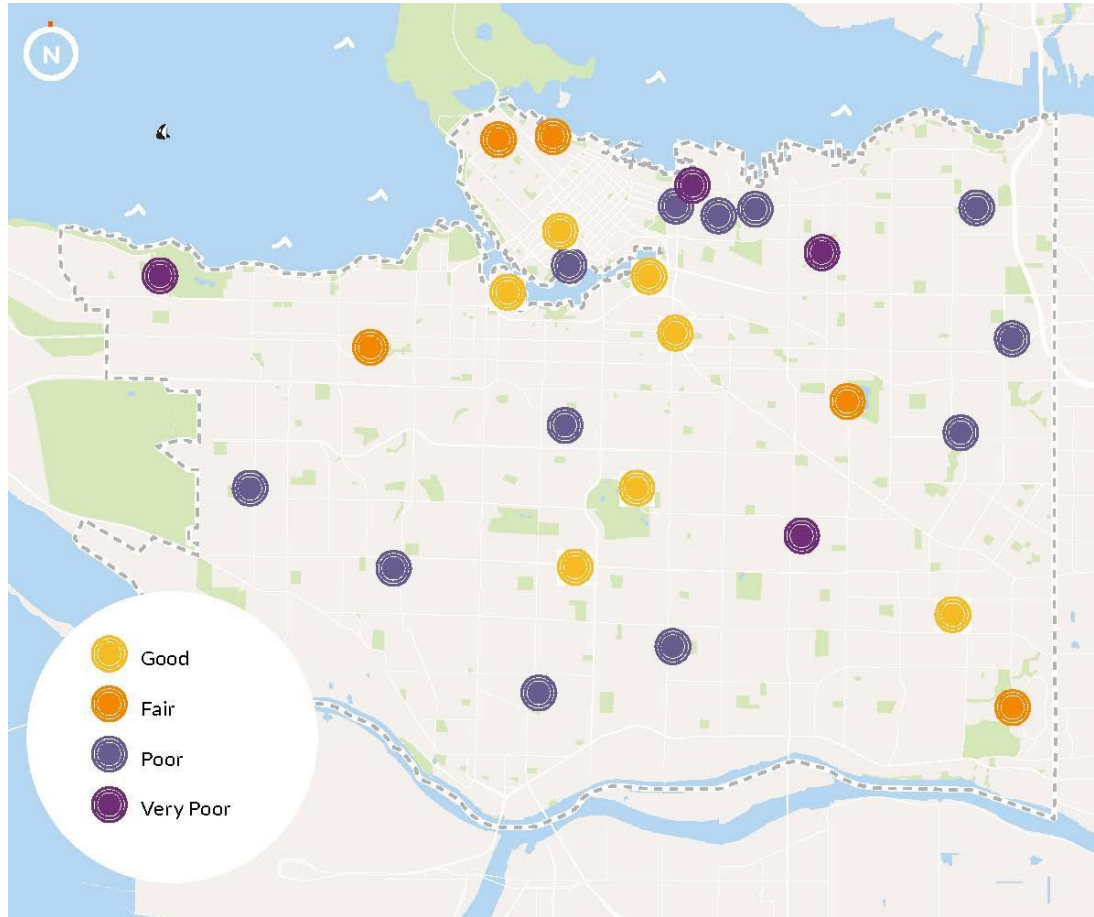
VanPlay identifies a service level target of 1.2 sq. ft. per capita

Research and Analysis – Service Synergies



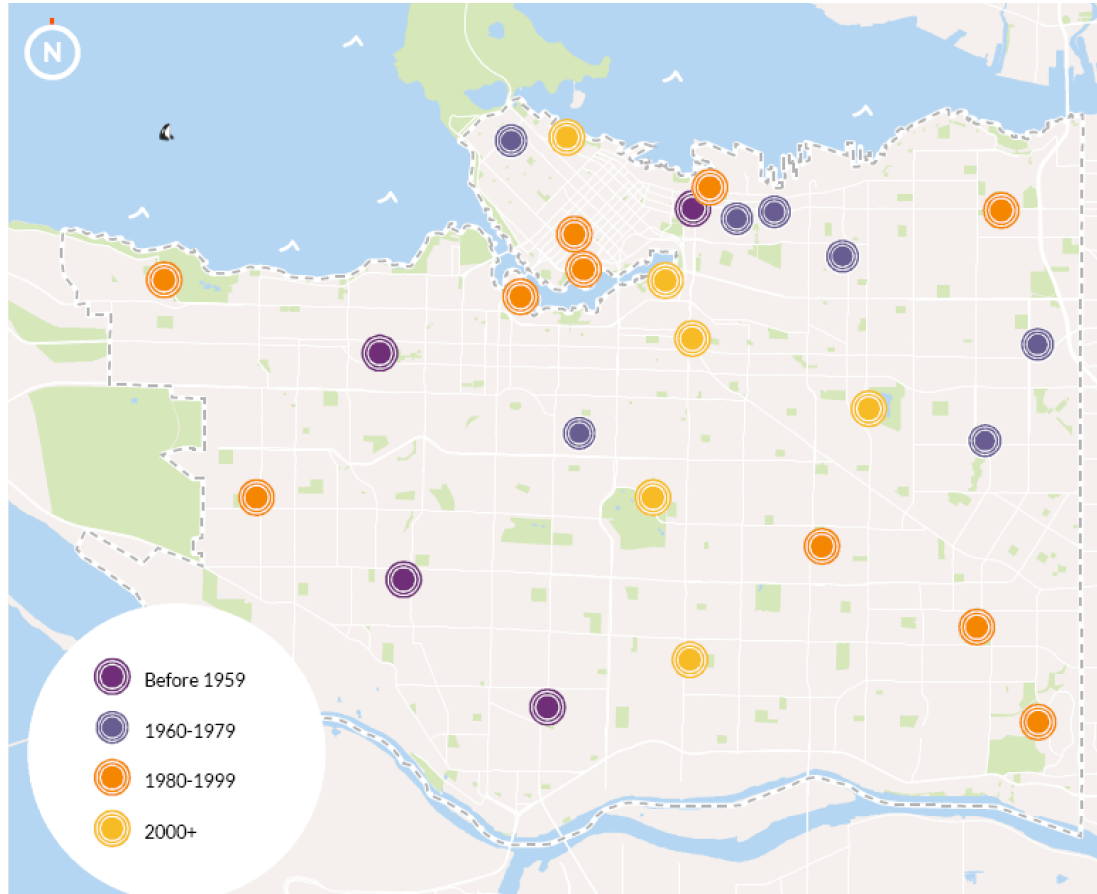
- Numerous community centre co-location synergies
 - 6 with pools
 - 8 with arenas
 - 15 with libraries

Research and Analysis – Building Condition



- Over half of Community Centres have a condition rating of poor or very poor condition

Research and Analysis – Building Age



- Average age of construction = 46 years
- 67% of the inventory (18 CCs) built before 1990
- Major renovations - 5 since 1990

Trends and Best Practices from Other Jurisdictions



- Accommodating increasing demands for **spontaneous activities** (drop-in gym time, non-registered programming, etc.)
- Comfort and **convenience amenities**
 - Examples: food services, common seating / social areas, design of change rooms, child minding, WiFi
- Preference towards **co-location (community “hub” sites)** to maximize use of available resources and optimize the user experience
 - Vancouver is uniquely challenged relative to the Canadian context (lessons to be learned from Europe)

Trends and Best Practices from Other Jurisdictions



- Focus on **equity, access, and inclusion**
 - Addressing barriers like childcare
 - Social and cultural inclusion initiatives
 - Recognition of historical privilege to recreational opportunities
- There isn't a set standard / benchmark for Community Centre space in Canada or North America
 - Across the lower mainland **1.0 - 1.2 sq. ft. per person** is often referenced (previous Park Board planning is likely the initial source for this that other jurisdictions have adopted)

Optimum Level of Service Targets



Optimum Level of Service Targets



VANCOUVER COMMUNITY CENTRE STRATEGY

DRAFT Optimum Level of Service Targets and Prioritization Approach

NOVEMBER 2021



Purpose of the Optimum Level of Service Targets



- **Create consistency** in Community Centre service delivery while respecting the unique needs of every community
- Outline **aspirational targets** (ideal service delivery values and objectives)
- The Targets **can be measured** (to varying degrees) – provides a point of reference to assess Community Centre success and needed areas of improvement
- Provide a **basis for future planning and decision making** (including new builds, renovations, and renewals)

Draft Targets Overview and Categories



Foundational Service Targets (#1 - 7): Fundamental targets that all Community Centres should aspire to at all times and are independent of any need for capital reinvestment.



Planning Service Targets (#8 - 15): Anchor and support future planning and asset management processes. Over time the City and Park Board will strive to score as high as possible on each of these targets.



System Wide Service Targets (#16 - 17): The overall quantity of Community Centre space within the system.

Foundational Service Targets (#1 – 7)



Target	Description	How might we measure this on an ongoing basis?
1. Awareness of Community Centres	All individuals within the community know about their Community Centre and which types of services can be accessed in or through it.	<ul style="list-style-type: none"> • Ongoing public engagement (e.g. survey every 2-3 years to test this Target)
2. Welcoming, Safe, and Inclusive Community Centres	All Community Centres are inclusive and equitable places that individuals feel safe and welcome at to access services within or through the Community Centre. Sufficient mechanisms exist to address financial, physical, cultural and social barriers and all equity seeking segments of the community.	<ul style="list-style-type: none"> • Ongoing public engagement (e.g. survey every 2-3 years to test this Target) • Targeted engagement with Community Centre users (e.g. intercept surveys, focus groups, other methods that can garner perspectives from vulnerable and equity seeking residents, etc.)
3. High Levels of Use	A high proportion of the individuals in every community actually experience a Community Centre and its services and feel that they benefit directly from that use.	<ul style="list-style-type: none"> • Enhanced data collection and management processes (ability to comprehensively analyze users and uses) • Ongoing public engagement (e.g. survey every 2-3 years to test this Target)
4. Users Represent the Entire Community	Those that experience their Community Centre represent the entire community and there are no segments of the community that are underrepresented within the user group.	<ul style="list-style-type: none"> • Enhanced data collection and management processes (ability to comprehensively analyze users and uses) • Community analysis and data analytics • Outreach to vulnerable and equity seeking residents

Foundational Service Targets (#1 – 7)



Target	Description	How might we measure this on an ongoing basis?
5. High Levels of Community Support	Everyone, including those that don't use them, support Community Centres and believe that they benefit them indirectly by creating a better community in which to live, work and play.	<ul style="list-style-type: none"> • Ongoing public engagement (e.g. survey every 2-3 years to test this Target) • Engagement findings from recreation, culture and wellness planning projects
6. Adaptive to Changing Needs	As the community changes over time the services in the Community Centre evolve in response and are constantly adapting to meet current needs and deliver optimum public goods in a cost-effective manner.	<ul style="list-style-type: none"> • Community Centre staff feedback • Targeted engagement with Community Centre uses (e.g. intercept surveys, focus groups) • Ongoing analysis of space and programming utilization
7. Decolonization and Reconciliation	In 2016, the Vancouver Park Board adopted eleven reconciliation strategies in response to the Calls to Action provided by the Truth and Reconciliation of Commission of Canada (TRC). Community Centres in Vancouver will be required to align with the Park Board and City's commitment to decolonization, reconciliation, and understanding and reflect the diverse range of Indigenous identities, culture and traditions throughout their operations.	<ul style="list-style-type: none"> • Demonstrated alignment with the Park Board's eleven reconciliation strategies (as reflected in an annual report or regular assessment of alignment)

Planning Service Targets (#8 - 15)



Target	Description	How might we measure this on an ongoing basis?
8. Public Benefits Realized	All Community Centres strive to deliver specific public goods and measure, at least subjectively, the range and extent of the public goods delivered.	<ul style="list-style-type: none"> • A standard list of benefits will be developed and used to assess alignment (e.g. the number of benefits achieved)
9. Appropriate Neighbourhood Level Opportunity Mix	<p>Within each Community Centre there is an appropriate mix of multi-purpose and dedicated use spaces.</p> <p>For example, every Community Centre will have:</p> <ul style="list-style-type: none"> • At least one large clear span hall or gymnasium (space that can accommodate recreation as well as community events, performances, etc.) • Multi-purpose spaces that can accommodate a variety of uses (including arts and cultural activities, socializing, community functions, etc.). • Fitness centre • Food preparation space or small kitchen • Youth spaces • Seniors spaces 	<ul style="list-style-type: none"> • Ongoing assessment of the inventory vs. this Target

Planning Service Targets (#8 - 15)



Target	Description	How might we measure this on an ongoing basis?
<p>10. Appropriate District Level Opportunity Mix</p>	<p>At a District level there will be at least one of some additional space types that can serve a broader area of the city.</p> <p>Examples of these spaces could include:</p> <ul style="list-style-type: none"> • A double gymnasium (regulation gymnasium that can serve athletics and sport purposes) • Dedicated arts and craft studio spaces • Full scale community kitchen • Larger fitness centre • Specialty spaces for training and sport performance • Theatre space • Gallery and/or public art space 	<ul style="list-style-type: none"> • Ongoing assessment of the inventory vs. this Target
<p>11. Proximity to Most Residents</p>	<p>Community Centres are located centrally within the communities they serve and are easily accessible without the use of a private vehicle. Community Centres are also equipped with amenities that promote active transportation (e.g. bike rack and bike storage).</p>	<ul style="list-style-type: none"> • Analysis of walkability and public transit access conducted every 5 years

Planning Service Targets (#8 - 15)



Target	Description	How might we measure this on an ongoing basis?
12. Accessible, Equitable, and Inclusive Infrastructure	<p>Community Centres are designed and constructed to be inclusive for all individuals. Auditory, visual, physical, and sensory features make these facilities accessible for individuals with all types of disabilities. Facility amenities such as washrooms consider gender and sexual equity and common spaces are designed to ensure all individuals feel safe, welcomed, and included.</p>	<ul style="list-style-type: none"> • Community Centres demonstrate alignment with the City's Equity Framework (2021) • Up to date accessibility audits of all Community Centres
13. Co-Location Opportunities Maximized	<p>Scarce available public land is optimally used by co-locating synergistic service delivery assets to the greatest extent possible. Doing so helps reduce development and operational costs and maximized the public benefit of these spaces (helping to achieve other previously noted Targets). Examples of common Community Centre co-location synergies in Vancouver include pools, arenas, child care, sports fields, park space, and schools.</p>	<ul style="list-style-type: none"> • Co-location continues to be a key consideration in the planning process • Community Centres that have co-location synergies are able to clearly articulate the quantitative and qualitative benefits of these spatial relationships • Available data supports the benefits of co-location (e.g. engagement findings, utilization data, etc.)
14. Fully Usable and Adaptable Spaces	<p>Spaces are sized, finished and organized within each Community Centre in a manner which fosters optimal use and maximum flexibility for alternative future uses. Community Centre spaces are also designed to fulfill emergency purposes (warming shelters, cooling shelters, clean air shelters, use during extreme climate events, etc.).</p>	<ul style="list-style-type: none"> • Utilization data (reflects that Community Centres maximize space use and look for alternative uses when space is underutilized) • Tangible best practice examples exist of previously underutilized space being transformed to maximize value and benefits
15. Sustainability and Climate Leadership Targets Met	<p>Each Community Centre uses the least amount of resources possible to achieve the public good that it delivers.</p>	<ul style="list-style-type: none"> • Ongoing energy efficiency audits and reviews • Alignment with Park Board and City targets and policies including the Renewable Energy Strategy and Green Operations Plan

System Wide Service Targets (#16 - 17)



Target	Description	How might we measure this on an ongoing basis?
<p>16. Overall Space Provision Target</p>	<p>Analysis re-affirms that in general, the VanPlay Asset Target of 1.2 sq. ft per capita of Community Centre remains appropriate. This Target suggests that a significant amount of additional space will be required over the next 20 years to accommodate growth and will need to be added through a combination of new, renewed, and enhanced Community Centres. Also, since there is currently inconsistency in delivering that Target across the City, over time that variance either needs to be justified (in the name of equity of outcomes) or reduced.</p> <p>It is also important to note that the provision of Community Centre helps achieve other city-wide Targets (as identified in their relevant planning documents) for a variety of recreation, sport, arts and cultural spaces.</p>	<ul style="list-style-type: none"> • Reviewing alignment with the Target specific to Community Centres on an ongoing basis as new, renewed, and enhanced Community Centres come online • Assess city-wide space Targets for other types of recreation, sport, arts and cultural spaces on an ongoing basis as relevant to the Community Centre context
<p>17. Spaces that Support a Diversity of Uses</p>	<p>Community Centre infrastructure needs to support three types of activity use: drop-in use (e.g. spontaneous / unstructured play, participation in non-registered programming, etc.), registered programming, and group rentals. While at this time we are not suggesting a specific proportioning of space to ensure flexibility and reflect different needs in different areas of the city, most Community Centres within the inventory should provide sufficient space to support all three of these activity types.</p>	<ul style="list-style-type: none"> • Enhanced data collection and management processes (ability to comprehensively analyze use by activity type and cross-reference this data with current amenities and spaces)

Prioritization Approach



Prioritization Approach



VANCOUVER COMMUNITY CENTRE STRATEGY

DRAFT Optimum Level of Service Targets and Prioritization Approach

NOVEMBER 2021



Overview of the Draft Prioritization Approach



- The Prioritization Approach is focused on the **renewal** (replacement) of Community Centres and;
 - **New** Community Centres are **not in-scope** of the Prioritization Approach
 - In-progress and **previously approved** Community Centre renewal projects are also **not in-scope**

Overview of the Draft Prioritization Approach



Overview of the Draft Prioritization Approach



Step 1: Preliminary Identification of Potential Community Centre Projects

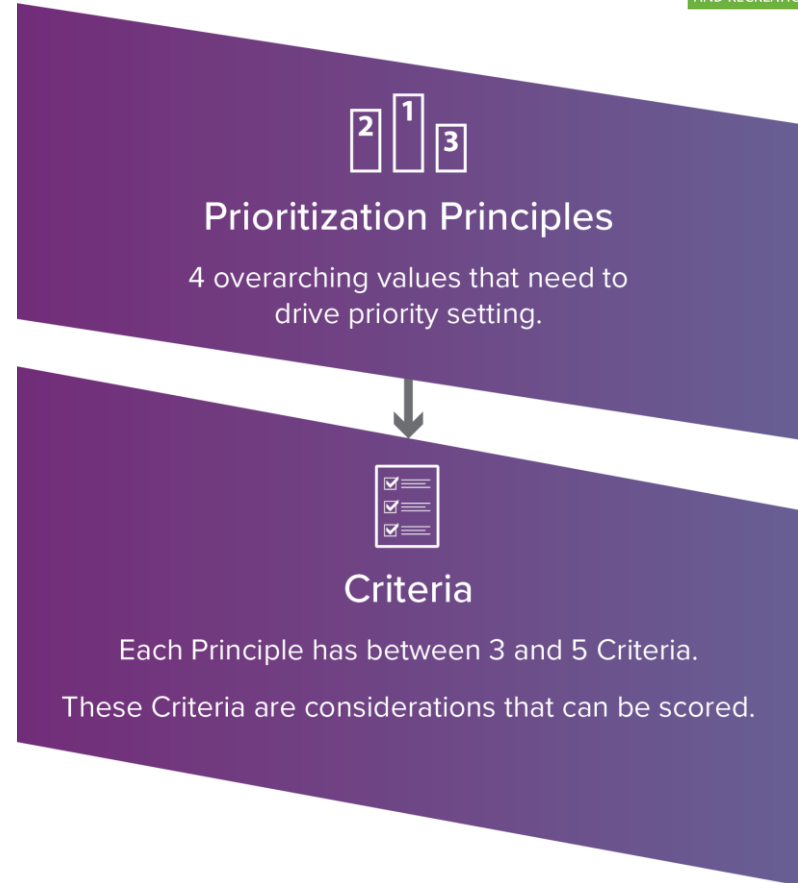
- Community Centres will proceed to Step 2 if they are deemed to require renewal within the **next 20 years**
 - Community Centres that don't meet this initial filter but have sufficient supporting rationale for consideration may also proceed to Step 2 (e.g. significant functional challenges, poor level of alignment with the Optimum Level of Service Targets)

Overview of the Draft Prioritization Approach



Step 2: Scoring and Initial Ranking of Potential Community Centre Projects

*A next step for the project is to develop the Criteria scoring metric and determine weighting



Draft Principles and Criteria



Principle #1: Quality Infrastructure	
Criteria	Potential Scoring Considerations
Condition Assessment	Using established condition assessment metrics from the City's Real Estate and Facilities Management department.
Seismic	Seismic risk as per the City's Real Estate and Facilities Management department.
Sustainability and Climate Leadership	The existing resource intensity of Community Centres and alignment with the City and Park's Board's commitment to sustainable practices.
Primary Emergency Use Requirements	Some Community Centres in the City are officially designated as primary response centres and required to support emergency preparedness and response.
Supports Important Alternative Uses	Community Centres capacity / ability to adequately serve important and emergent alternative uses would receive a higher score (e.g. cooling centre, warming shelter, clean air shelter, etc.).

Draft Principles and Criteria



Principle #2: Demonstrated Service Need	
Criteria	Potential Scoring Considerations
Alignment with the Optimum Level of Service Targets	Alignment with the Optimum Level of Service Target (specifically the Planning Service Targets). <i>It is important to note that the assessment of alignment with the Planning Service Targets would take into account physical accessibility and space functionality considerations.</i>
Service Gaps	Review of service levels on a District basis (e.g. Does the Community Centre serve an area of the city that is underserved relative to the 1.2 sq. ft. per capita target?).
Growth Indicators	Some areas of the city are anticipated to receive higher levels of growth which will impact Community Centre needs.

Draft Principles and Criteria



Principle #3: Equitable and Inclusive Infrastructure for All

Criteria	Potential Scoring Considerations
Recreation and Active Living Equity	VanPlay's Equity Initiative Zones (or a similar spatial analysis approach that layers multiple equity considerations like income, access to recreation opportunities, and other socio-economic considerations) can identify areas of the city with the highest proportion of equity seeking residents.
Transit Access	Community Centre that are located within walking distance of current or planned transit routes would be scored favourably under this Criteria.
Provision of Critical Services	Community Centre that fulfill a critical social and community service functions would score favourably (e.g. connect individuals with services, offer respite, offer food service programs, etc.).

Draft Principles and Criteria



Principle #4: Efficient Use of Land Resources	
Criteria	Potential Scoring Considerations
Siting Synergies - Indoor Recreation and Culture Infrastructure	This scoring criteria would favourably consider Community Centres that are co-located or directly adjacent to pools, arenas, theatres, libraries, child care centres, urban plazas, etc.
Siting Synergies – Partner Infrastructure	This scoring criteria would favourably consider Community Centres that are co-located or directly adjacent to schools and other partner infrastructure.
Support Amenity Considerations	Community Centres are important hubs that support adjacent outdoor amenities like sports fields, park spaces, and outdoor aquatics amenities (e.g. by providing washrooms, change rooms, complementary indoor program and staging space, etc.). The current site context of Community Centres relative to these uses will be considered as part of this scoring Criteria.

Example of Criteria Scoring



Criteria: Condition Assessment				
	Poor = 3 pts	Reaching Poor = 2 pts	Fair = 1 pt	Good = 0 pts
Community Centre X	●	○	○	○
Community Centre Y	○	○	●	○
Community Centre Z	○	○	○	●

Overview of the Draft Prioritization Approach



Step 3: Adjustment (if necessary) to Ensure Geographic Balance

- Step 2 will result in an **initial prioritized list of Community Centre projects**
- A clear and transparent set of rules will be developed to adjust the preliminary list only if geographic inequities exist (Community Centre renewals concentrated in one area of the city)

The outcome of Steps 1-3 will be a ranked list of Community Centre renewal projects for the Board's consideration.

Criteria Weighting



- Determining the Criteria weighting is an important aspect of the project and will influence the scoring and ranking
- We will consult with the following groups to determine and refine the weighting:
 - Community Centre Associations
 - Public
 - Staff

Next Steps

- Develop the scoring metric and weighting for the Criteria
- Score and rank the Community Centre renewal candidates

Thank You!

Questions?



